

IUJ ALUMNI NEWS



NEWSLETTER FOR THE 2,186 STRONG WORLD-WIDE NETWORK OF IUJ ALUMNI 1985-2005

IUJ's New Curriculum for the 25th Anniversary



The NEW IUJ:
Students are Contributing Researchers

Preparing for its 25th anniversary (May 2007), IUJ is launching a new research program design where the graduate student becomes an active researcher contributing to the IUJ challenge of Global Issues. The new initiative is called "The PROGRAM" and consists of 9 research modules, called Platforms, comprised of 17 research topics expected to take 3 years each to complete. Faculty, students, and the outside world, including the Alumni Community, will collaborate together to seek solutions to issues facing the public and private sector thus increasing the IUJ research contributions in a uniquely multi-cultural and multi-disciplinary approach.

Background and Purpose

The PROGRAM aims at reviving the spirit of Mr. Nakayama and other founding fathers of IUJ in the new social, political and economic environment at the beginning of the 21st century. In the preparatory meeting to establish IUJ held on September 4, 1974, Mr. Nakayama described the mission of IUJ as producing pro-

fessionals who (1) believe deeply that the world is one, (2) can understand the conditions and circumstances unique to each country and evaluate them fairly, (3) can work faithfully in cooperation with the people of each country, and (4) are determined to contribute to the development of each country and earn the trust of its people. It is these four conditions that underlie the motivations for creating the Program and reforming IUJ.

The PROGRAM, as a major part of the IUJ Reform, will

therefore set out (1) to accept the risks and concerns of the world, Japan's global business firms in particular, as its own research agenda and contribute to finding practical solutions to the problems and (2) to produce future global leaders with a deep under-



standing of and empathy with different cultures of the world.

Specifics of the Platform Programs

The PROGRAM is a set of educational/training programs based on research projects. It is neither pure educational/training program nor pure research project. It consists of research projects which aim at finding practical policies and actions for solving the important problems of the world in coopera-

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Highlights of the New Offerings at IUJ

- **New MA degree in International Peace Studies**
- **Business School to focus on Societal Responsibility as an inherent value of business leaders, and Key Management Challenges**
- **Cross-degree participatory research on Global Challenges**
- **Closer connection with Alumni and other Professional Partners**

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In Fond Memory of IUJ's Founding Father



Dr. Sohei Nakayama

March 5, 1906 - November 19, 2005

Without his inspiration, we Alumni would never be able to share "The IUJ Experience."

The NEW IUJ - Introducing *Platforms*

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Vice President Watanabe heading up the implementation of the new Platform scheme.

tion with the stakeholders of IUJ, including the graduates of IUJ, corporations, governments, international organizations, and local governments and NGOs of Niigata and Uonuma. A particular emphasis will be placed on establishing a *strong and effective cooperative relationships with Japan's corporate sector*. Furthermore, a major emphasis will be placed on strengthening the cooperation and interaction between GSIR and GSIM through the work of the PLATFORM programs, or research modules.

The Basis of the PROGRAM

The PROGRAM is based on the belief that IUJ is a place that can and should be depended upon for studying important global issues from many cultural backgrounds and many disciplines; a combination that is difficult to find anywhere else in the world.

Many visitors to IUJ express a similar view. We are reminded of the enormous potential capacity of the IUJ campus at the entrance ceremony, graduation ceremony or IUJ Open Day, even when we forget it in our daily campus lives. After attending the

entrance ceremony the ambassador of Malawi said that IUJ is not just the place of experiment but is better described as an incubator of global leaders in the future.

The Research Agenda of the PROGRAM

The IUJ campus is multicultural, multiethnic, multi-sector society supported by international development institutions. The PROGRAM is implemented jointly with global business firms in Japan. Therefore, it is natural to define the research agenda of the PROGRAM in the area of global issues, where the problems are important for Japan's global firms as well as developing countries. It is also natural that finding solutions for such issues requires world-wide cooperation among international organizations, governments, business firms, NGOs/NPOs and individuals. All this makes IUJ the ideal place to undertake an aggressive agenda.

Alumni Asked to Get Involved!

IUJ looks forward to the collaboration and interaction with our Alumni as a team player on the Platform research. We ask those that have volunteered to become Alumni Experts to update their information expressing which Platform their interests and expertise match most closely. NEW Alumni Expert volunteers are encouraged to come forward and align themselves with one or more Platform Programs so we may bring you into the discussions at an early developmental stage.

For more information, see the website <http://www.iuj.ac.jp/platform/>

The Research Modules that make up the PROGRAM

At present the PROGRAM consists of 9 Platforms (Main Research Themes) and 17 Platform Programs (smaller research topics under the main theme). They are:

(Names in parenthesis are "Platform Coordinators" for Platforms and "Program Leaders" for Platform Programs.)

Research with a stronger focus on the policies of governments

- Peace building and international cooperation (Buszynski)
 - ASEAN governance and development (Buszynski)
 - Studies on the conditions for achieving an East Asian Community (Yamazawa)
- Socioeconomic development and human security (Cooray)
 - Role of ODA in post-conflict reconstruction process (Cooray)
 - Financial system and economic development (Kakinaka)
- Medical services, health care and human security (Mangyo/Rajesequera)
 - Study of health and health-care systems (Mangyo)
 - Community involvement and disaster recovery (Rajesequera)

Research with equal weight on the policies of governments and businesses

- Globalization and innovations of institutions and organizations (Sugai)
 - The innovations of ICT and their strategic use in governance, society, and globalization (Rajesequera)
 - The Study of market and society affected by mobile technology innovation (Sugai)
 - Globalization and CSR (Kim)
- Natural environment and sustainable development (Xing)
 - Kyoto Protocol and sustainable development (Xing)

Research with stronger focus on business management

- New leadership (Yamazaki)
 - New leadership in Japan and Asia (Yamazaki)
- Corporate restructuring and governance (Lee)
 - Globalization and corporate restructuring (Takezawa)
 - Performance evaluation and incentive systems (Lee)
- Market evolution and value co-creation (Mayhew)
 - Developing sustainable customers (Mayhew)
 - Toward value co-creation through new forms of customer relationships (Ozcan)
- Innovation dynamics (Wakayama)
 - New business development (Wakayama)

IUJ Pres. Yamazawa: Campus Status Report

Mr. Sohei Nakayama, the founder of IUJ, passed away at the age of 99 on 19 November 2005. He was hospitalized for several months but remained concerned about IUJ, his beloved child. I was invited to IUJ in 2003 and we are now working hard to establish a new IUJ identity guided by his mission statement. But he passed away without seeing its realization.

IUJ is nearing 24 years old now and faces stiff competition with graduate schools both at home and abroad. We have two tasks that OUR top priority list: One is to increase the number of student to 300, the size which was set in 1989 and for which IUJ has been equipped both in terms of physical infrastructure and faculty. The total student number increased from around 210 to 260 between 2001-2004 but declined to 237 this year.

Another top priority is to resolve our financial difficulties. Mr. Nakayama established and managed IUJ with strong support from the Japanese business community. But their donations have decreased during the past decade-long recession and we suffer from persistent deficits. We try to solve the two problems by utilizing IUJ's unique assets.

What are the IUJ's unique assets? Intensive study atmosphere in the scenic beauty is indeed one. Another is that students and faculty come from all over the globe and constitute a small multi-culture world. We can offer a few experiments in this mini world. How can people from all over the world avoid

clashes due to different culture and achieve peace and prosperity? IUJ's students and faculty will jointly explore this and send our result to the world. In order to find the true solution, you have to acquire full understanding about, and deep empathy with different cultures. This is the backbone of the newly introduced International Peace Studies (IPS) program which GSIR initiated this Fall term. This is really an ambitious program and the initial reception is very positive.

At the same time, GSIM will tackle KMC, Key Management Challenges, which Japanese companies face today. The IM faculty will learn about the pressing issues from sponsoring companies, search for solution together with them, and build the study of such issues into the curriculum. By strengthening our MBA program closely related with the Japanese companies' KMC, we will establish a new identity for the IUJ MBA.

IUJ is a small graduate school. I encourage students of GSIR and GSIM to cross register into each other's courses: That is, IM students taking IPS while IR students take KMC courses, and thus acquire a broader perspective, which will create a new identity for the IUJ curriculum.

We are now starting Platform Programs under Vice President Watanabe's

strong initiative. We have identified 17 issues (refer to the table on the previous page) and are organizing joint study teams of faculty, students, alumni and company, government or IO experts. Students will be encouraged to complete their theses under one of PP's umbrellas. IUJ will aim at enabling students to solve actual problems rather than pursuing a purely academic course.

self study report and to receive an external assessment. We are not merely writing a report but using this exercise to point the way to university-wide reform.* I hope that many of you will read the report on the website and catch up with our continuous efforts to realize IUJ's mission statement.

***New Peace Studies MA program
New IM focus on KMCs
New research initiatives under the Platform Programs***

to reform IUJ and take advantage of our unique opportunities to contribute to finding solutions for Global Issues.

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This is emphasized in IUJ's mission statement. Chairman Kobayashi and I have been visiting sponsor companies to explain our new attempt and ask for their support both financially and by sending students and company experts to participate in our efforts. This is never easy, but an important duty to re-make IUJ's identity.

A third asset is you, the more than 2000 IUJ graduates. We appreciate greatly your contributions on various occasions including the Chuetsu Earthquake last year. I will report to you on our website about the progress of our implementation of the PPs and invite you to participate in one of them as experts based on your job experience.

Lastly, I am now producing a Self Study Report of IUJ. Each Japanese university, national and private alike, is obligated to publish its



President  
Ippei Yamazawa

***"IUJ ...  
faces stiff  
competition ...  
We have two ...  
top priorities:  
increase  
student numbers  
to 300;  
resolve our  
financial  
difficulties."***

\*The Platform Programs and new activities for student recruitment are currently being implemented.

## E-biz Class of 2005 Graduation



Roberto Shakano, a happy graduate! He is now in Shanghai with his company Fuji Xerox.

On August 26, 19 students from the Masters of E-business Management program graduated and joined the IUJ Alumni Association. This is the 3rd group to graduate from our 1-year program.

This year, E-biz graduates were allowed to participate in the June ceremony in cap and gown, but did not receive diplomas or cross the stage of Sawarabi Hall. In this August ceremony, all 19 candidates were awarded their master's degree in a small and very personable ceremony followed by a reception.

*"It is the true human learning process that created a strong bond to tighten our future and hope for a better life in a better world."*

Rudy Automo



### Rudy Automo Addresses his Classmates

In his Salutatorian remarks to his classmates, Rudy Automo offered the following observation (excerpt from his full speech):

"IUJ provides the experience beyond a good education. It gives us the opportunity to meet people from all over the world to break barriers and prejudices, and become part of a healthy community able to share, understand and grow. We all came here bringing our own cultures, customs, habits and all the things that make us different one from the others. The isolation we had in Urasa gave us the chance to invest more in understanding each other, communicate, tolerate, respect, and especially change to meet in the middle. It is the true human learning process that created a strong bond to

tighten our future and hope for a better life in a better world."



Dr. Borucki borrows Steve Jobs (CEO, Apple Computers) remarks to "Stay Hungry, Stay foolish"

### Dr. Chet Borucki Challenges the E-biz Graduates

Dear Borucki reminded the E-biz Class of 2005 that learning does not stop when the degree is in hand. Borrowing remarks made by Steve Jobs, he challenged the graduates to always **stay hungry**—not to get comfortable or satisfied but always strive to improve yourself and achieve the next level. And to **stay foolish** enough to learn more, be curious, challenge the norm and ask questions.

**A New Fundraising Drive will soon be launched to raise scholarship monies for current students as part of the 25th anniversary preparations and in tribute to Nakayama-san**

**Pledges are already coming in!**

## Use of Alumni Donations as of December 2005

With our Donations, campus now has the following items

### FUNDRAISING DRIVE donations

- 2 Automatic External Defibrillators - a machine easy to use in an emergency to restart the heart. December 2005 800,000 yen
- More tables and chairs for outside the dorms and near the Shokudo. Fall Term 2005 47,208
- 6 soccer balls, 6 basketballs, 6 volleyballs. Distributed gradually as needed. 3 of each still remain unused. Spring 2005 52,020
- Picnic Tables and Benches for the covered area near the tennis courts. Spring 2002 94,000

Total Donation amount to date **2,626,992**

International transaction fees and credit card fees -54,715

Total Expenditures (not including Special Donation usage) -993,228

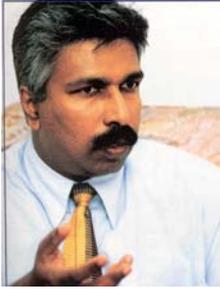
Balance Remaining **1,578,979**

### SPECIAL donations

- Further donations were made after the Earthquakes of October 2004 with which Emergency Evacuation kits for the dorms were purchased. Amount raised **1,168,832** and used in total.
- Two other special donations designated specifically for PR activities were made by 2 active alumni (total 200,000), and used in total.

## Tsunami - New Experience and Challenges in Sri Lankan Communities

Laxman Perera, IR92



Sri Lanka was called as a 'blessed' island by many generations as communities lived in harmony with nature and were protected from the destructive elements of nature. Sri Lanka was safe from earthquakes, volcanic eruptions, cyclones or tidal waves. As years passed, the country began to experience events of nature such as floods, landslides, severe drought conditions and occasional cyclones with increasing frequency partly due to manmade causes.

Until the fateful day of 26th of December last year when the world's most powerful earthquake in more than 40 years struck deep under the Indian Ocean, and triggered a massive tsunami, the word "TSUNAMI" was not in the community's vocabulary. The Tsunami swept most parts of Sri Lanka's coastlines in the North, East, South and South-East causing much damage with waters exceeding 3 meters above the mean sea level. It affected 12 of the 25 administrative districts of the country and over 1000 km of the 1600 km coast line of Sri Lanka, penetrating in most places over 500 meters inland.

The communities have now realized that Sri Lanka is no longer the 'blessed' island as they knew. It has been rumored that the tectonic plate on which the country rests has suffered a deep crack from the recent quake just 600 km

south of Sri Lanka, raising the chances of Sri Lanka falling into a zone prone to major earthquakes.

Acknowledged as the largest and most devastating natural catastrophe in the history of the nation, the Tsunami affected nearly 8 percent of the population killing more than 30,000 lives. It also destroyed valuable social and economic infrastructure such as 42 health-related facilities, 12 water supply schemes, excess of 2500 km road network and much more structural damaged. In addition, more than 50,000 water wells have been abandoned. The overall damage to property and assets was estimated over US\$ one billion.

My office, the Ministry of Urban Development and Water Supply, mobilized its resources for relief action immediately after the Tsunami struck. The priority tasks were to ensure access to safe drinking water, adequate sanitation for the affected population and to clear debris to ensure accessibility to the affected areas.

I was given the task of co-

ordinating the donor community on urgent water and sanitation relief work at the national level. It was a daunting task to gather information from the local authorities and Government Agents of the affected areas including Internally Displaced Camps and to coordinate with donors. I managed to conduct donor coordina-

**... coordinating the donor community on urgent water and sanitation relief work ... a daunting task**

tion meetings two days a week with more than 150 representatives from bilateral donors, INGOs, NGOs, International lending Institutions attending. UNICEF played a very supportive role and we worked as one organization. We planned the Tsunami recovery process mainly in water and sanitation sector in three phases i.e. urgent relief, rehabilitation and reconstruction.

My task was completed in March with the transition of urgent relief to rehabilitation work. It was a great achievement for all of us who worked in the water and sanitation sector that there was no outbreak of

any major epidemic in the Tsunami affected areas.

Now I am back to normal duties coordinating all donor funded projects in the water and sanitation sector as well as urban development sector.

Besides my involvement in Tsunami recovery work, my wife Ramani also got involved training counselors and also provided counseling for Tsunami affected families. She works as a Lecturer in Psychiatric Social Work at the National University.

Looking back, I feel that the absence of knowledge about natural disasters increased the vulnerability of human settlements. Further, disaster preparedness in the communities was almost non-existent. Creating a knowledge base for disaster preparedness is essential. Sharing global experiences, mainly Japanese experiences, will empower the communities to face unenviable challenges of nature ahead of Sri Lanka. IUJ Alumni may be a vital and useful resource to take initiative in creating this shared knowledge base.

I work as a Director - Project Coordination at the Ministry of Urban Development and Water Supply in the Central government, Colombo mainly dealing with international donors on infrastructure development. I also work as the National Project Director for Urban Governance Support Program funded by UNDP.

Our son, Sachith, is in high school preparing to study Bio Science in the university.

### IUJ Friendships Beyond Anything

On 26<sup>th</sup> Oct I was traveling to Kula Lumpur on an official trip. When I was in the lobby at the Colombo International Air port, a guy came to me and said "Hi Laxman." Amazing! It was Regmi (IR91) going to KUL from Male. It was may be after five years we met once in Colombo. He is working in IFRC and posted to Maldives to work on Tsunami rehabilitation work. We were traveling in same flight; same row and had a long chat mostly on IUJ life. Then in KUL I met Theven (IR92). It was after 4 years. We had a beer and chatted again on our IUJ life.... about our friends. After 15 years we still feel that the two years in IUJ was the best time we had in our lives.

Laxman Perera (IR92)

## Myanmar National Baseball Team Created by IUJ Alumni!

Toru Iwasaki, IR88  
President,  
Iwasaki Musou Initiatives



Coach Iwasaki works with first-time Myanmar baseball players

**"I often asked myself, 'Are people born in a poor country not even allowed to have a dream?' Of course, they are! Dreams exist for every young person!"**

2005, marking 60 years after World War II, the first National Baseball Team came into existence in Myanmar, a country in Southeast Asia once called, "Burma." It is a

national team in name but the reality is that it is the only team in the country and has only 16 players.

In the past 11 years, I have been a drug control specialist starting as a representative of UNDCP (United Nations Drug Control Programme) in Myanmar and many other positions. I observed and was shaken by the environment surrounding young people in this country. I strongly felt that we need to foster in them a sense of being a responsible members of society.

As a way of cultivating a sense of responsibility in them, I had this wish of forming a "baseball team." Coincidentally, a Myanmar native came to me and said,

"Please teach boys how to play baseball." Boys began to come to me after hearing the rumor. Thus, the history of baseball in Myanmar started in 2000. With financial help from Japanese voluntary supporters, these "shoeless" boys cleared the waste land and turned it into a baseball field in 2002.

My primary responsibilities lie in youth development, including drug control, and nurturing internationally-minded people. The baseball team, formed with the aim of achieving these goals, has improved with support from the Baseball Federation of Asia, the Japan High School Baseball Federation, people in Japan and Myanmar, and many others.

Five years ago, I started coaching the Myanmar boys and taught them from scratch as they had no knowledge whatsoever of baseball rules. These young people, from one of the poorest countries in the world, encounter difficulties in focusing on baseball with hardships in carrying out their daily lives. During the 4-year period, more than 1,000 youths visited the field and left it literally struggling to survive, and only 16 people have remained.

These are the 16 members of the current team. My initial goal of forming a Myanmar Baseball Federation finally came true in February this year after 5 years, and the "Myanmar Baseball Federation" was founded and the Myanmar National Baseball Team was brought into reality. My real goal is to have them stand on the mound at an international baseball game!

To my delight and excitement, this baseball team is going to represent the country in an international game in November 2005 (article submitted in August, see related spotlight and editor's note on the next page for an update). This unknown Myanmar team will make an international debut at the ASEAN game called SEA GAME to be held in Manila, the Philippines, carrying Myanmar people's hopes and dreams.

But preparing for the games means many challenges. Unfortunately, Myanmar goes through a very severe monsoon season from June through October. The baseball field is in no condition for use and the team members have no place to practice. I thought of an alternative, and that is a "Camp in Japan." I decided that an intensive camp in Japan during the monsoon season is essential for the Myanmar team to play well in the international game.

With a strong belief in kind cooperation and support from the people and organizations in the baseball society, I landed in Japan on August 2 with the team members thrilled with their first ever expedition to Japan, and our 2-month intensive camp began.

I often asked myself, "Are people born in a poor country not even allowed to have a dream?" Of course, they are! Dreams exist for every person!

The team members' battles to obtain their dream have just started. They have made much effort in improving their baseball skills in spite of their poor-



**The first Myanmar National Baseball Team ready for action!**

## Myanmar Baseball

continued . . .

est environment. I firmly believe that if their dreams about baseball come true, that will give them confidence in themselves and help them leading a healthy and sound life. They endured practices in the heat of 50 degrees Celsius, and they soon will be standing proud in the field in front of an international audience. In response to my request for helping them have their victory in their first international competition, people and organizations in the baseball society extended great support and hence our camp in Japan has been fulfilled and I am very thankful.

If you are interested in our activities, please access the

Myanmar National Team cheering site supported by well-wishers, and the Homepage of the Iwasaki Musou Initiatives (IMI).

**Myanmar National Team cheering site:**

<http://www.11card.jp/myanmar/>

**IMI Homepage:**

<http://www.iwasaki-musoujuku.com>



**SEA Games results: Winning their international debut game, the Myanmar team nearly took the bronze medal at the Games!**

*The Editor*

### Special Spotlight

## San Maung Myint, IR92 Secretary General of the Myanmar Baseball Federation

Now I am Secretary General of Myanmar Baseball Federation, which was recognized by the Myanmar Olympic Committee. We have been working for the development of the sport of baseball in Myanmar hand in hand with Mr. Toru Iwasaki (IR 1988). I went to Lausanne, Switzerland to attend the International Baseball Federation (IBAF) Congress and Baseball Federation of Asia (BFA) Congress as a new member under the invitation of IBAF and BFA. Our national baseball team trained in Japan for a couple of months under the sponsorship of Japan Baseball Federation, Japanese High School Baseball Association and Japanese Baseball Commissioner's Office in last August and September headed by Toru Iwasaki. The national team led by me, as Team Manager and Iwasaki-san as head coach participated in the 23rd South East Asia Games held in Manila, Philippines in late November. Our goal was to win at least silver medal.

## India Insurance Brokerage Firm

**Neelakanth P Phadke (IM92)**

**Chairman & CEO, Nipun Insurance Brokers Pvt. Ltd.**

After I completed my MBA at IUJ, I returned to India and worked in my earlier government-owned insurance company for four years. In April 1996, I joined Sumitomo Marine & Fire Insurance Co., Ltd. as the Advisor for India. We tried our best to start a joint venture non-life insurance company in India. Unfortunately, Sumitomo Marine & Mitsui Marine merged in October 2001 and Sumitomo Marine lost its existence and the initiative for starting a JV. Hence I resigned and formed my own company for insurance broking in Feb. 2003, as insurance brokers were being introduced in this market starting in Jan. 2003.

The name of my company is Nipun Insurance Brokers

Pvt. Ltd. "Nipun" is a Sanskrit word which means "an expert." Since I have a background in Sanskrit (MA in Sanskrit), I wanted to give the company a Sanskrit name. Nipun also means Japan and Puna (Pune) when it is written in Japanese script. This is to acknowledge my debt to Japan and Pune - the two places which have deeply influenced me.

We sell products of more than 20 life and non-life insurance companies in India. This is the best platform, but people are not yet aware of it, since brokers were not there earlier in this market. We have started making cash profits this year and God willing, we may post a small net profit as well! The company has grown to 8 people now! Our future

looks promising.

I have no doubt that without my IUJ MBA, I would have had no confidence to start this venture. Late Prof. Otsuki, Prof Quinn, Prof. Park, Prof Hiraki and other faculty members were key to my education at IUJ and current success.

IUJ MBA has also helped me in stock market operations for my own portfolio. When I started the company, I had to raise about Yen 16 million for equity capital. I had hardly any cash, as my investment was in stocks. I raised a lot of debt as I hated to sell my shares in the depressed market since the Bombay Stock Exchange index was around 2800, almost at its nadir. Now today it is 7300. Holding to my portfolio has proved a

**Nipun  
Insurance  
Brokers Pvt.  
Ltd.**

"Nipun" means  
"an expert" in  
Sanskrit  
. . . and . .  
"Japan" and Puna

very profitable decision. I take a very meager salary from my company. However, I have been helped by the rising stock market and it has virtually paid for my family expenses during these three development years. It has also made me debtfree.

I would be happy to give 26% equity (maximum allowed as per the current laws) in my company to any Japanese company since I wish to continue my association with Japan.

# IUJ Fridays in 35+ cities

IUJ's world wide network of Alumni proved an exciting source of friendship and fun in September. IUJ Worldwide Friday, officially held on September 2 but with events throughout the month, brought together over 300 alumni in over 35 cities from Barbados (with a gathering of just one and some friends) to Yangon. More cities had gatherings in October, November and December

World-Wide Friday 2005 was celebrated in

many different ways! Everything from 1 alum "kampai-ing" IUJ at a temple in Taiwan, to a weekend reunion of over 60 in Indonesia celebrating with family members, to over 50 sharing a beer in Tokyo, and several gathering for dinner parties of 2-15. Several professors and even entering or prospective students attended dinner parties in Kuala Lumpur, Beijing, Shanghai, Bishkek and beyond.

Three events in Japan alone (Tokyo, Osaka and Nagoya) were all held on the official Sept. 2 date. 25 in New York gathered on Sept. 16 for a Japanese dinner party, and again in December for a Bonenkai! Singapore rounded out the year's gatherings in late December.

For a full list and a slideshow, please see <http://www.iuj.ac.jp/alumni/events/>



IUJ Alumni Chapter in Indonesia celebrate an IUJ weekend!



Geneva IUJ Friday



NYC IUJ Friday



Bangkok IUJ Friday



Hanoi IUJ Friday  
They even have an IUJ Soccer Team!

**IUJ:**

**Where  
the  
World  
Gathers**



Hong Kong IUJ Friday



Beijing IUJ Friday with Prof. Xing



IUJ London



Bishkek IUJ Friday



Phnom Penh IUJ Friday



Shanghai IUJ Friday



Osaka IUJ Friday



Ghana IUJ Friday —Nov. 2005: We hugged and danced seeing each other for the first time in 14 years!

**IUJ Alumni Association**

**Annual Meeting and Elections**

**Feb. 10, 2006**

**IUJ Tokyo Office**

**RSVP at [alumni@iuj.ac.jp](mailto:alumni@iuj.ac.jp)**



The first Tea Party of the season in Kuala Lumpur with 5 prospective students, 4 alumni, IUJ Pres. Yamazawa and one current student!

## Alumni Meet Prospective Students! Help with Tea Parties a Key to 2006 Recruiting Efforts

Hosted by WONDERFUL alumni volunteers from among our recent graduates, IUJ is inviting prospective students to a Tea Party in one of over 30 cities. The Tea Parties are informal chances for those considering IUJ for their graduate stud-

ies to meet recent alumni to learn about campus life, academics, etc. Info sessions at various universities, too, are planned. The first sessions were at Brandeis offered by Yuki Masujima (IR04). December

Tea Parties were held in Kuala Lumpur and Bangalore! **SPECIAL thanks to the many hosts (noted on the website below)**

PLEASE help invite new people to

attend. MANY Tea Parties are Jan. 21! RSVP at <http://www.iuj.ac.jp/admis/teaparty05/>



Bangalore session Dec. 17

## Tsunami Donations in India: Venkat Desai, IM05, for UMEX

I visited a remote village called Nakshtra-Nagaram a dwelling of around 5000 people in the state of Andhra Pradesh. This village is just 2 kms away from Bay-of-Bengal and one of the places affected by Tsunami. I represented UMEX and had been to this place to donate money to help children affected by the Tsunami. UMEX had a specific request that the money be spent exclusively for children. I took the help of a senior government official



Mr. K. Ramakrishna Rao, Director of Education, Government of Andhra Pradesh in identifying the beneficiary. I spoke to the school officials and told them about the objective of my visit and donation.

Instead of following the regular way of donating a cheque, I decided that everything be presented in kind. Materials that were donated to the school children included books, school bags, water bottles, pair of uniforms and sandals. Kindergarten

children were presented with drawing books and crayons. Children were excited and happy to receive the same. For economists and think-tanks India might be the best country with a spectacular GDP, but in reality nearly 1/3<sup>rd</sup> of India's population live under poverty. For some children attending a school is still a dream. The kind generosity of Japanese citizens, I am sure will have a lasting impact on the

budding children who are like seeds, they are born with immense potential. If you nurture them with care and guidance, they will blossom into beautiful trees. The school authorities were grateful to Japanese citizens for their generosity. It was a very happy occasion for me personally to see that the money was put to right cause. I would be happy

to say that my post-IUJ life started off with a social cause! Wish you all a very Happy New Year.



## THANK YOU! Fall Alumni Career Guest Speakers

**"Career Advice coming directly from Alumni is just fantastic!"**  
Rajeev Rajan, IM06, then-Finance Club President

Special thanks to Ted Lo, IM90, Serdar Basara IM99 and Neelakanth Phadke IM92 for coming to campus on their own dime to provide current students with career advice!!

Ted talked about careers in finance, and answered questions until the students had no more to ask! Then he partied with them until the wee hours of the morning! Serdar, now a career coach in Tokyo shared 7 secrets for finding a job, then met individuals in 1/2 free con-

sulting on their resumes and job hunt strategies. Neelakanth, coming all the way from India, talked about his career between Japan and India in the insurance business and starting his own company (see profile on Page. 7) and successful Stock Market strategies!

Thank you!!!!

We look forward to welcoming Robert Jones IM92 coming from Hong Kong, and James Fiorillo IM90 in February (tentative) for an En-

trepreneurs in Finance panel.

If you can help current students by sharing your experiences and stories, and offering advice in an informal gathering, please let Gretchen know. We are hoping to offer presentations on

- Careers in Consulting
- Careers in IT fields
- Careers in Int'l Orgs.
- Careers in diplomatic circles
- Etc!



Ted Lo, Oct. 2005  
Morgan Stanley,



Serdar Basara, Nov. 2005  
e-Rirekisho.com,



Neelakanth Phadke, Dec. 2005  
Nipun Insurance Brokers

## From Iraq to Japan to Canada and Beyond

### Lina Al-Karkhi, IR89 Working on Avian Flu and SARS Issues



*Lina Al-Karkhi, IR89  
Public Health Agency of  
Canada Office of Public  
Health Practices Team  
Leader, Multilateral Affairs*

I am alive...as are my parents in Baghdad—believe it or not! I came to Canada directly after I left Japan to pursue a PhD. But my parents, who had been in Japan on a diplomatic mission, returned to Baghdad. I am married to a French Canadian and have a 7 year old son, Alexandre. We live in the national Capital Region of Canada Ottawa, (on the French side of the river) and I have made my way up in the Canadian Government.

I am lucky—here in Canada no one cares where you are from originally.

My work takes me to all parts of the world. I work with International WHO and national provinces on issues such as SARS, Avian Flu, etc. I focus on the policy aspects and harmonizing laws across Canada to deal with potential health emergencies and also to comply to the International Health regulations to which Canada is a signatory. I travel quite a bit but have a great husband who encourages my career. My son is like “OK Mom where are you flying now and what is my gift!” He is fully bilingual French /English and is now learning Arabic upon my husband’s insistence.

I managed to get my only sister to Canada with her family so they are safe and working at the Iraqi Embassy here. My Father still works for the UN (he has

ever since he left the foreign service). I traveled to Amman, Jordan in September where I bought my parents a condo as we decided it is time for them to leave Baghdad. I have been so worried about them, but now I feel like I have done all I can for my family as my country of origin spins out of control. My parents are selling their home, packing their personal belongings that have emotional meaning to them and my Dad plans to FINALLY retire from the UN for the move to Amman. I can again sleep at night! It has taken me 10 years to convince my parents to leave Iraq. They finally agreed that while sometime in the future Iraq will get back on track it will not be for THEIR generation. They are lucky to be still alive. Most of my family and cousins and all are now in Amman Jordan so it is time for my parents to go there too.

Taking care of them and trying to find ways to keep my family secure has been very central in my life. I hope to close that Chapter once they get to safety in Amman. But first, my father will take an assignment in the Iraqi embassy in Germany as Chief of Protocol while my Mom will first go to Amman, then join him later.

**I work with International WHO ... on issues such as SARS, Avian Flu, etc. I focus on the policy aspects and harmonizing laws across Canada to deal with potential health emergencies “**

## IUJ’s Knowledge Networks are Water Tight

### Olivia Jensen IR99, PhD Candidate

PhD research projects tend to keep you stuck in the library by yourself for months on end investigating some obscure – but extremely interesting! – aspect of the world. In my case, that topic is global water privatisation.

Many non-governmental organisations see water privatisation as a crime, generating high profits for multinational companies at the expense of the poor who have to pay higher tariffs or risk having their supply cut off. Others – including the World Bank and ADB – see private sector involvement as one way to increase the efficiency of water utilities and to cut

down the huge quantities of water that are lost through leaks in the pipe network (as high as 70% in a city like Manila). Improved efficiency should mean lower prices for consumers... but does it? I have set out to examine this in my research.

It is not an easy question to answer. In most countries, water tariffs vary from city to city and information is not collected at the national level. What’s more, some cities charge a flat rate (where you pay the same amount no matter how much you use) while others calculate the fee by volume of water used by the household. Plenty of

other cities use a combination of the two methods, and some allow consumers to use a minimum volume for free as a way of providing a ‘lifeline’ to the poor, or use local taxes to cover water costs. All of which makes it very hard to collect comparable data.

After many joyless hours on the internet, I hit upon a new idea to supplement the information I had already collected on the extent of privatisation: why not use IUJ’s amazing global alumni network to find out about what people are actually paying for their water services. With Gretchen’s help I was able to reach out to you all, and thanks to your

many – hugely appreciated! – responses, I was able to add many more city tariffs to my list (and to hear from several long-lost classmates).

The results of the tariff survey show a complicated pattern with the highest tariffs in government-run systems in both water-rich countries (where there is plenty of rainfall) as well as in very dry countries where you would expect the price of water to be higher. Tokyo and Nagoya, where water utilities are government-owned, come out with some of the highest tariffs in the world, just

**Continued on Page 9**

Chairman

## Kobayashi on CSR

IUJ Chairman of the Board, Yotaro Kobayashi, will give a convocation on CSR, **Corporate Societal Responsibility** on campus in March. Alumni are invited to attend this special chance to hear from an industry expert!

SD1 rooms require a 1-week prior booking. See the IUJ website for details.

## May 2007, IUJ's 25th Anniversary

Please mark your calendar and prepare to celebrate 25 years of IUJ. Alumni events will be planned by the incoming Executive Committee beginning in April 2006.

Ideas are welcomed!  
Send to [alumni@iuj.ac.jp](mailto:alumni@iuj.ac.jp)

## Our Watertight Network

*Continued from page 10*

behind the Caribbean islands where seawater has to be purified for drinking. Within Asia, water-scarce Singapore is the next most expensive. Over in Europe, water is most costly in the water-rich, public water systems of Denmark, Germany and Belgium, although the UK, where water is fully private, is close behind in terms of prices. The US, which has a mix of public and private operators, generally has much lower prices than Europe.

The next step in my research is to look at how some countries manage to provide efficient, high-quality services within the public sector while other state-

owned utilities provide such poor service. Is it all about financing, or is it something in the country's institutional framework that makes the difference? As I carry on with my work, it's a great motivation to know that IUJ is behind me – thank you!



Olivia Jensen, IR99  
Tutorial Fellow,  
Development Studies  
Institute,  
London School of Economics  
and Political Science

## Business Plan Competition again shows IUJ nearing the top

“Team Urasa,” which debuted in the Singapore Business Plan competition in Spring 2005, is back—and again with an impressive showing. This time 5 members of the MBA Class of 2006, including 2 original members and 3 new additions, took place in the Thunderbird Business Plan Competition and made the top 20% list. With over 350 teams competing from around the world, Team Urasa came in 58th. While not enough to make it to the final rounds, it is an impressive showing yet again. Farkhod Niyazov (Uzbekistan) and Liem Nguyen (Vietnam) were the Spring veterans, joined by Raza Kizilbash (Pakistan), Felipe Martin (Peru) and Kuo “Peter” Zhang (China).

## Wireless LAN upgraded

To greet students for Fall Term, the MLIC Computer staff announced an upgrade to the IUJ wireless LAN system. Now those with a 54Mbps wireless LAN card that supports 802.11g protocol can access the network at 54Mbps—up from 11Mbps.

The increased speed of the 802.11g 54Mbps wireless network will provide students and faculty with far more efficient computing system.

## Pakistan Donations

Sympathetic to the devastating earthquakes in Pakistan, IUJers on campus contributed on their own, and through the fundraising efforts of Standard Chartered Bank to the relief efforts. It is estimated that through SC donations alone, IUJers helped 400 families eat for a week. Special thanks to IR06 student Andrea Cervena for the collections. Andrea was an intern at SC in summer 2005.

*“Why not use IUJ’s amazing global alumni network . . . it’s a great motivation to know that IUJ is behind me – thank you!”*

## New Food Facilities

Over the summer, a transformation occurred in the Shokudo/Baiten/Café No Problem zone. Café NP is now a vending machine service open until very late and used as a party room. The Shokudo has new menu items including a nice salad bar. The Baiten is now run by Yamazaki Convenience store

## Need a Transcript??

IUJ can of course help you with transcripts and other documents. Full instructions are on the Alumni Homepage at <http://www.iuj.ac.jp/alumni> and click on GENERAL SERVICES. Payments for documents can be made by credit card or by international postage stamps.

To request copies of this and other official documents, please contact [ofcgsir@iuj.ac.jp](mailto:ofcgsir@iuj.ac.jp) or [ofcgsim@iuj.ac.jp](mailto:ofcgsim@iuj.ac.jp) depending on which school you graduated from.

## Full Color Newsletter Available for

Enjoying the color pages of this newsletter? Feel free to download the entire color version, available on the Newsletter archives in a PDF format.

<http://www.iuj.ac.jp/alumni/newsletter/>

## ClassNotes



Miwa-san, shares a moment with IUJ's Toda-san (left), Naonobu Minato (IR91) and Tomohito Shinoda (1986) before going into their respective classes



Shinichiro Okuyama (IR93) meets Maisoon Shaheen (IR04) at Aichi World Expo. Okuyama is with World Youth Peace Summit, and Maisoon was representing her country, Jordan, at the Expo.



Christopher Domitter sets up a photo shoot on campus



The Christian Thygesen family!

### 1985

**Satoko Miwa** was on campus in late November to give a lecture to **Naonobu Minato** (IR91)'s course on Project Cycle Development. She is with Japan International Cooperation Agency (JICA) in the Planning and Evaluation Department.

### 1986

Tomohito Shinoda's most recent book in English, *Kantei Diplomacy*, was accepted by the University of Washington Press for publication in the Spring.

### 1987

**Yo Shimoyama** is on assignment in Zhanjiang City, China for his company, NSK.

### 1988

How is everyone?

### 1989

**Wynn Werner** resurfaced in New Jersey, USA as the Sales Manager for Commonwealth Metal, a division of Commercial Metals Company. **Wai Yong Jessica Chan** now works for McGraw-Hill (Malaysia) Sdn. Bhd **Chieko Umetsu** is in Turkey with a organization called Research Institute for Humanity and Nature. She is traveling often to Africa and Asia and hopes to connect with IUJers throughout the region! **Lina Al-Karkhi** checked in with campus. She is now a PhD holder, living in Canada with her husband and 7 year old son, and working for the Canadian government as Team Leader, Multilateral Affairs, Office of Public Health Practice, Public Health Agency of Canada in Ontario. See her full spotlight, pg. 10!

### IR90

Please check in!

### IM90

**Bryce Dixson** writes in: My entrepreneurial working life continues to challenge. I have the North and South American rights to a suite of online application services and my focus is really to build sales/distribution channels through a franchise model. I have a franchise running for Texas and one taking shape for California. I have a business partner doing the same in Australia. My software development team is based in New Zealand.

### IR91

**Patrick Agbakpe** has been back in Japan for a while now. He was in the UK, but is back in Japan working for British Tobacco. He was able to greet IUJ Class of 2007 **Farkhod Niyazov**, a BT Uzbekistan employee, who worked with the Tokyo office for a 1 month work exchange experience during the summer. **Guma Komey** recently relocated to Germany to become a Senior Researcher at Institut fur Ethnologie in Halle.

### IM91

**David Keay** acquired Iowa Fittings Co. in May, 2004. The company, founded in 1988, fabricates pipe fittings for the fire sprinkler, fire pump, and mechanical markets as well as providing custom fabrication of pipe related parts.

### IR92

**Aminul Islam** spent the summer in London doing fieldwork for his Ph.D. research on migrant workers in the UK.

### IM92-IR94

We miss hearing from you!

### IM94

**Nobuhiko Kimura** was transferred back to New York for the second time! He will work with Daiwa Securities America Inc. "This is my second assignment in New York; last time was from 1997 to 2002 and I worked with Sumitomo Bank then. Sumitomo (now it is called Sumitomo Mitsui Banking) and Daiwa have a strategic alliance and that is why I am currently with Daiwa Securities America. I have been continuously involved in mergers and acquisitions advisory business since I graduated from IUJ in 1994 (wow it's been twelve years!). As you are aware, M&A is getting more attention than at any other time over the last ten years."

### IR95

**Christopher Domitter** brought his photographic talents back to campus again this Fall to shoot various campus scenes and people for upcoming posters and brochures (photo left). His work is used extensively to promote IUJ. THANK YOU. Christopher is now at dga—desgrippes gobe in Tokyo.

### IM95

**Christian Thygesen** had a baby boy (Jens Christopher) in July 2005—photo left.

### IR96

Please check in with us!

### IM96

**Aki Mino** moved to automotive industry last April working in raw mate-

## ClassNotes continued.

rial procurement for air bag assembly. His new company, Autoliv, is Sweden based company which supplies automotive safety systems worldwide. Aki is enjoying life in Tsukuba with his family, and also enjoying his new life challenge in Carpentry - <http://www012.upp.so-net.ne.jp/minohome/index.htm> ! **Yasuhiro Ishibashi** is in Sapporo with Daishi Bank!

### IR97

**Mark Wells** is back from the missing list! He is in the UK as a Abbey National Plc in Financial markets. He is preparing to take the ACCA soon! **Julia (Parton) Bergman** has left the finance career field, and is in Design school part time enjoying the creative world of fashion and costume design! **Sigit Witjaksono** has nearly finished his PhD in Nagoya and returned to Indonesia for about a year. But now, since mid September, he is back in Tokyo and working in the Economic Section for the Indonesian Embassy!

### IM97

**Taos Fudji** is still working with Standard & Poor's as a ratings analyst covering selected European banks. "I have transferred from Paris to Milan, with a particular work focus on Italian banks. If anybody from IUJ passes by Milan, I'll be more than happy to see them."

### IR98

**John Mackay** and **Anna Lea Mejia** (IM99) took their son Hugo to California, and have an address that suggests ranch living! They are now actually living on a golf course, and

John is Director of Taiyo Pacific Partners, and Anna Lea is Director of Home Affairs for their family – she is taking time to be a full-time Mom.

### IM98

**Edwin Mendoza** passed the Foreign Service exam of the Philippines and went into training along with **Greg Concha** (IR04) in August. Congratulations to you both! **Rajesh Bhandula** visited campus in the early Fall and enjoyed a reminiscent walk around SD2, seeing his host family and a few professors and staff. He is with ABN Amro in New York. He also reports that his spouse, **Bipasha Majumdar** (IR99, VP at JP Morgan Chase) is doing great!

### IR99

Any news? Carol looks gorgeous in the photo right!

### IM99

**Jacqueline Henneken-Wood** and her husband Tod moved to Hawaii. Jacqueline is staying home with their daughter Nalani while Tod works for Japan Advisory. **Bin Wang** became Vice President of Alliance Bernstein, an investment research and management firm in New York. **Visveswaran Prabhakaran** moved on to Singapore in the early summer to become an Assistant Director at the Monetary Authority of Singapore (MAS). He writes in: "MAS is part of the Singapore government and has a multi-faceted role. It sets the monetary policy, regulates the financial markets and promotes Singapore as the financial hub of Asia. I am in the financial markets regulation area in the

specialist risk group looking into market risk, credit risk etc. This is closely related to what I used to do at Merrill albeit from the other side of the fence!"

**Akira Kama** recently joined ORIX Investment Corporation as a Senior Manager of Investment Management Department responsible for analyzing and researching Hedge Funds and contracting alternative investment portfolios. **Takuya Kuwabara** was transferred to London with Mizuho International in November.

### IR00

**Yasuyuki Hanai** is back with Manager, NTT Communications Corporation after working at IUJ's GLOCOM. He now manages the Marketing Department, Broadband IP Services Business Division **Tim Aron** reported in from London – he and **Sumanee Tharaptn** (IM00) are married – Congratulations!! Tim works for Financial Services Authority as their Legal Advisor. Sumanee is an investment banker with Lehman Brothers. **Emmy (Kunwika)** and her husband celebrated their 3rd wedding anniversary on Dec. 30, 2005 in Bulgaria. They currently live in Chicago, USA.

### IM00

**Yuta Kano** is back with his family in Nagoya after several years living on his own as Tanshin Funin. He remains with Chubu Electric Power Co., Inc. as a Senior Manager in the Fuels Department. **Makoto Asanuma** changed careers, and can now be found in Kyushu with Mitsubishi Chemical Corporation. He is the manager of the Accounting and Fi-



Peter Malinda (IR97) and wife Kaori share the cute photo of their baby Ken.



Rajesh Bhandula (IM98) visits campus



Carol Lin (IM99) celebrated IUJ Friday on her own in Taiwan!



Maral Madieva (IR01) and her spouse.



Ian Phuon Tran (IR02) and Kaoru Hisaeda (IR01) welcome their first child.

ClassNotes continued.



Tokiko (Takayama) Djakovacki and Laura Trigo (both IR01) visited campus for Open Day 2005 and Fumiko Hirasawa (Staff) was delighted to see them!



Seiichiro "Sono-P" Sonoda (IM01) visits campus with his family!



Cuong Mai (IM02) "hugs" over the Hanoi Chapter leadership to Quang Trung Pham, (IR04) at IUJ Friday in Hanoi.



Innocent Shiyu (IR03) with his new born Sancia. Innocent is with the Ministry of Foreign Affairs and International Cooperation, Tanzania



Go Nakadai (Ebiz04) visits campus and greets Kawakita-san, Deputy Secretary General Go-san is in Shanghai with Fuji Xerox.

nance department, responsible for factory accounting including cost accounting, fixed-asset accounting, and capital investing. He finds life in Kyushu "comfortable".

**IR01**

**Maral Madieva** (photo pg. 13) started a PhD program at Queen's University Belfast, Northern Ireland in September. Her husband is ALSO a PhD candidate at Oxford University. They were married about a year ago. Good luck! Check out the photo of Kaoru Hisaeda and Lan Phuong Tran (IR02) with their baby on the previous page!

**IM01**

**Kavita Raj Subramaniam** is a busy Mom, with two children Saumya (meaning Moon), her 3 year old daughter and Aditya (meaning Sun) her year old son. She, with family including grandparents in tow, recently visited Japan and Malaysia, though we missed the chance to see them on campus!

**IR02**

**Martins Priede** is back in school at the University of Birmingham in postgraduate studies in Economics. Good luck! He is brushing up for a PhD application down the road. **Ismar Lima** is also back on a campus in New Zealand – The University of Waikato in the Geography Department. **Suppakit Limboonsong** took a new position with HSBC Thailand in the Marketing department as Assistant Vice President Marketing Research. Speaking of HSBC, **Arshid Khan** became Head of Product Control and Market Risk in HSBC, Tokyo.

**IM02**

From **Vineet Singhal**: I have found a job with Price WaterHouse Coopers. Initially I will be based at their New Delhi Office. I started in end November. I am quite excited about this new opportunity.

**IR03**

**Nermeen Abdel-Latif** joined the Embassy of Japan in Cairo as an Economic Analyst.

**IM/Ebiz03**

**Gookwan Ban** is in Tokyo as a Financial Analyst for Medtronic. **Yukiko Nozaki** is now Yukiko Yamaguchi as wedding bells sounded for her and Takayuki Yamaguchi who works for Kao. Yukiko is an analyst in the Venture Corporate Research Dept. for Shinko Securities.

**David Lou** resurfaced in Taipei working for Bank Sinopac. For a year, he was a proprietary trader, and was on the FX desk. In the summer, he moved to the bond desk and is trading interest rate futures...etc. **Sourharo Sann** was promoted to Senior Marketing Supervisor at his company Camshin Co., LTD in Cambodia. **Adi Hrapovic** is back in Germany and took the early Fall off from his professional life to travel and visit friends and relatives.

**IR04**

**Marlar Myo Nyunt** (Myanmar) and her husband had a beautiful baby boy on March 18th, 2004. **Harumi Fuentes Furuya** got married to **Alex Gillen** (France- exchange student MBA 2003)! **Greg Concha** passed the Foreign Service exam of the Philippines and began her training in August. **Sempai Edwin Mendoza** (IM98)

also went into the Foreign Service at the same time.

**IM/Ebiz04**

**Ratri Setyorini** left her beloved Citibank in August to join Standard Chartered Bank in Indonesia in pursuit of her career goals. She is now in Strategic Customer Management working specifically on service quality. We wish her luck! **Debajyoti Chakraborty** is a Business Consultant with Tata Consultancy Services Ltd. and is on a long-term project assignment in the UK. The project is the FOMSA Migration Project. **Thit Lwin OO** got married! So did **Takuya Ikeba!** **Satsuki Kimura** returned from Hawaii and her job at Coach, and joined Gucci in Tokyo!

**IR05**

**Dewi "Meidy" Meidiwaty** is in the Foreign Service for Indonesia currently assigned to the Japan and Korea Desk of the Directorate of East Asia and Pacific in Jakarta. **Samantha "Sam" Jayasuriya** is also in Foreign Ministry, but for her country of Sri Lanka! She is the Deputy Director at the UN and Multilateral Affairs Division! **Danura Miriyagalla** writes in: "Things have been really hectic since I came to Sri Lanka. I managed to get a short term consultancy with the ILO about two weeks after I came back, which was related to a Livelihoods Project for Tsunami affected areas. Upon completion, I joined the UNDP and believe it or not I'm about to move again. I got a good break with JBIC as a Project Specialist, which is more of a long term assignment covering more than the Tsunami affected areas. The responsibilities are also

## ClassNotes continued.

greater. The UN experience has also been very good and learnings have been many. On the personal front, Saku gave birth to a baby boy (our last was a girl) in October, so you can imagine how hectic things are at home. Anyway, all is well and we are absorbing the endless memories that are being made." **Mohammad Samsi Abdul Karim** returned to the Malaysian Government and became Section Head of International Cooperation Unit, Investment Policy and Manufacturing-Related Services Division, Ministry of International Trade and Industry (MITI). In December he was involved with the Asian Summit.

### IM/Ebiz05

**Girish Joshi** landed a great position with Reliance Industries Limited back in India – he is Manager of their Corporate Finance division. **Desai Venkat** writes in: It is almost 6 months since we graduated from IUJ. Though I am very far off from IUJ it is still in my heart. Those lectures, assignments, group meetings, food at shokudo and of course the parties in SD3 lounge all are still green in memory and they never would leave my mind. After I left Japan to India, I relaxed for 2 weeks and then started looking out for a job and within 2 weeks I had an offer. And within 8 weeks I had three

confirmed offers and I had to let go 2 offers one from Hong Kong and one from Japan. Currently I am working as Program Manager at Wipro Technologies, Bangalore, India. Some time in July, I took time off from my job hunting to make the donations to the Tsunami disaster areas on behalf of UMEX." *Please see the story on Page. 9*

### Faculty Updates

**Prof V. Lo** published two books recently! *Law and Investment in China: The Legal and Business Environments after WTO Accession* (RoutledgeCurzon) and *China's Urban Health Care Reform: From State Protection to Individual Responsibility* (Lexington). IUJ had to say Goodbye to her after Winter Term as she prepared to take up a teaching position in Singapore.

## IM School Headed by VP Watanabe

In mid September, just before Fall Term began, Professor Shinichi Watanabe become the Dean of the Graduate School of International Management. Prof. Watanabe was appointed Vice President of IUJ in the Spring Term to help usher in the IUJ reform.

VP Watanabe, who joined IUJ in 1987, authored the new IUJ mission focusing on the concept of the IUJ founding fathers some 30 years ago. For modernizing the academic environment of IUJ based on multicultural campus characteristics and making them unique and suitable for solving the global issues in the 21st century, Watanabe-

sensei created the Platform Programs.

The Platforms require greater coordination and interaction among faculty from both schools. In order to help this go smoothly, it was felt new leadership and specifically leadership with deep knowledge of IUJ as a whole, and the new Platform initiative was essential. Thus Watanabe-sensei was asked to lead the IM faculty. He is assisted by Assoc. Dean Yamazaki to help sell the program to Japanese corporation and encourage their financial and research content involvement.

Dear Borucki remains on faculty, and his associate deans Prof. Mayhew and Prof. Wakayama are focus-

## Email Settings Please Unblock Us!

PLEASE be sure you keep your email address updated on your IUJ profile!

Please be sure your settings allow the *alumni@iuj.ac.jp* to send to you—put it on your **Safe Senders list!** Also, please be sure your *AREA* mailing list and *CLASS* mailing lists are allowed to reach you. So many messages come back undeliverable because of firewalls, or because campus messages are labeled as SPAM. Your help is very important to help us communicate and stay in touch.

Events in your area, Open Day announcements, hot news from campus, and greetings from your classmates all go undelivered and we don't know if the email is abandoned, or just unintentionally blocked.

Mizuho employees—help!

Indonesia-alumni@iuj.ac.jp mailing list members—PLEASE help!

Everyone—please help! Your cooperation is MOST appreciated!

ing their time on the platforms they are heading up.

IUJ is thankful to them for giving new energy to the IM program and a new twist on how we market the MBA and E-business programs.

We wish VP/Dean Watanabe and Assoc. Dean Yamazaki great success in implementing the new mission along with the IR faculty leadership:

Dean Akita, IRP coordinator Welfield, IDP coordinator Xing, and IPSP coordinator Watanabe.



The IM Leadership team: Dean/VP Watanabe and Assoc. Dean Yamazaki

## IUJ: Where the World Gathers

### Commitment to IUJ Founder, S. Nakayama

*Editor's note: The following sentiment was expressed to the IUJ Community by IUJ Chairman Kobayashi on the passing of Nakayama-san. We share it with you here and ask for your renewed commitment to your alma mater, IUJ!*

頼りない後輩と、思われたままだったかもしれない。戦後の産業再編の重要な局面で海図を描いた中山素平さんが逝かれた。

「現役を引いて時間ができた時には理事長を頼むから逃げるなよ」。富士ゼロックスで社長を務めていた1980年代後半。開学間もない国際大学の手綱を、将来しっかりとさばくよう依頼された。国際大学は「企業は地域の歴史や文化、宗教を色濃く背負っている」という理念を持つ。これは開学に奔走した中山さんの夢とも重なる。

ただ、ここ10年間で大学経営を巡る環境は大きく変わ

る。英語による授業は珍しくなくなり、日本経済のスランプと比例して、寄付金も先細ってきた。今年春以降、病床に伏しておられた中山さんが、行く末にどれほど焦燥感を募らせたか想像に難くない。

経済同友会の代表幹事を退いた一昨年、私は理事長職をお受けし、十数年前の約束を果たしたが、中山さんから見て満足の行く理事長たり得ただろうか。世界の各地域の文化哲学を内容した実業人を育てるという建学の精神。この実現にメドを付けることが、最低限の恩返しだと思っている。

**He might have been considering me a poor subordinate right up to the end. Mr. Sohei Nakayama passed away. He was the man who drew the chart of the post-war industrial reform in a very critical phase.**

**"I will ask you to assume the IUJ Chairmanship when you retire from active service. Don't you think you can get away." It was in the late 1980's when I was still the President of Fuji Xerox, that Mr. Nakayama so asked me to one day lead and manage the then-newly-established International University of Japan (IUJ). IUJ has a philosophy - "Corporations heavily bear responsibilities for local histories, cultures, and religions." This overlaps the dream of Mr. Nakayama, who was busily engaged in establishing this institution.**

During the last decade, the environment around the university changed dramatically. Classes taught in English were no longer unique to IUJ, and corporate donations decreased along with the depression of the Japanese economy. Mr. Nakayama, confined to bed



Chairman Kobayashi (left) consults with Nakayama-san on the future course for IUJ, March 2003.

since the spring of this year, must have had great concern for the future of IUJ.

When I resigned from the position of Chairman of Keizai Doyukai (Japan Association of Corporate Executives) in 2003, I offered to assume the IUJ Chairmanship to keep the promise I had made to Mr. Nakayama 10 years earlier. I wonder though seriously if I have been a satisfactory Chairman in his mind. IUJ has a mission to educate business leaders with deep understanding of cultures and philosophies of each area in the world. I consider implementing this mission as my minimal reciprocation to him.

## Announcing . . . "Keep the Chance Alive" Fund Raising Drive for The Nakayama-Alumni Scholarship Fund

*an Alumni Sponsored Scholarship Fund for new IUJ students in memory  
of IUJ's Founding Father Dr. Sohei Nakayama*

*Details coming soon . . . Please prepare to make a donation*



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