

IUJ Alumni News

January 2002

Newsletter for the 1631 Strong World-wide Network of IUJ Alumni 1985-2001

Celebrating 20 years of IUJ History

So much accomplished in such little time!

OLD photo

On May 14, 1982 Dr. Sohei Nakayama and major business leaders of Japan inaugurated International University of Japan.

But the dream started many years before. It all began in 1972 with the Advisory Committee on the Formation of an Internationally Comparative Educational Institution. Nakayama-san, former President of the Industrial Bank of Japan, now in his mid-90s and still very active for IUJ, began to dedi-

Nakayama-san

Honorary Chairman,
Dr. Sohei Nakayama in 1994

New entryway photo

- big trees

cate his life and energies to the realization of his dream: the establishment of an institution to "prepare Japan's future leaders for the task of guiding the country toward a more active international role."¹ By 1979 he had visited over 300 companies asking for large donations, and found no refusal. Before 1982 he would visit over 500 companies to win their continued support. "Nakayama's reputation as an action-oriented businessman and a prescient strategist assures that his proposed institution is taken seriously."²

In 1981, the plans for IUJ were submitted to the Ministry of Education, and Japan's first graduate-school-only institution teaching solely in English was formed in the heartland of Japan. Its forward thinking beginnings, English-based curriculum offered to young Japanese corporate leaders and students from overseas in a setting where they would live, work and play together to create an atmosphere for not only academic pursuits, but "the education of the whole man,"³ are still in play in 2002 to make IUJ a special and rewarding experience for those who pass through.

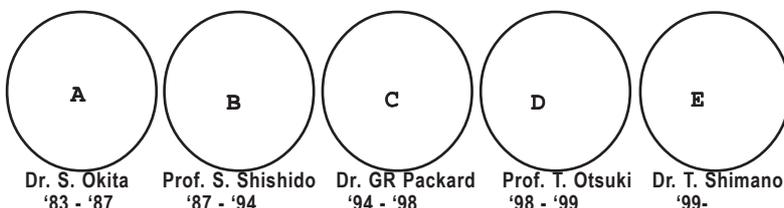
Presentation

In 1985, the first class of 54 graduated from IUJ and the first members of the Alumni Association took their proud places. Today, we number of 1631 from over 80 countries and territories, and live in over 70 nations creating one of the most diversified and extensive, albeit still small, networks in the world.

These pages will help share the 20 year history of IUJ in words, numbers and photos.

¹⁻³ Source: San Francisco Examiner, Jan. 5, 1981 By Akio Matsumoto

IUJ Presidents: '83-'01



Inside this Special Edition

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Essay Contest to Celebrate IUJ's 20th

Sponsored by the Foundation of International Education

The Foundation of International Education (Chairman Sohei Nakayama) will hold an essay contest as part of IUJ's 20th anniversary celebrations. The contest is open to all current and former faculty and staff members, current and former researchers and fellows, current students and graduates. In short, everybody who belongs to or once belonged to IUJ is eligible to participate.

The purpose of this contest is to help strengthen our bonds with IUJ, and to encourage interests in IUJ's future developments. We look forward to your applications.

Applicants must choose to write on one of the three following subjects.

What should IUJ be like in the 21st Century?

IUJ was established 20 years ago to help create international business leaders with deep insights into the rapidly changing international environment and foster their rich creativity. As this basic concept was widely accepted domestically and internationally, many corporate sponsored students and foreign students have studied at IUJ. The ratio of foreign students at IUJ is increasing; the university is more and more internationalized with students from more than 40 nations on campus at any given time. On the other hand, the number of Japanese students who are expected to represent the host nation has been decreasing. The economic and social environment surrounding IUJ is becoming more severe. Especially, competition with domestic and foreign graduate schools is tougher year-by-year. How can IUJ take advantage of its traditional comparative advantage of being a Japanese graduate school taught in English? Please present your vision of a desirable future for IUJ.

For ideas, profiles, images of where IUJ has come, see Pg. 4&5

Conflicts and Harmonization of Differing Civilizations in the Global and IT Age

With today's transnational activities of people, goods, capital and information, conflicts of a more fundamental nature, involving such basic elements as civilization and religion, have surfaced. Will a higher degree of globalization and advancement in IT bring about more clash and conflicts, or stimulate a movement toward harmonization? Please present your view on what Japan as a nation, or you as an individual should do.

Revitalization of the Japanese Economy

The Japanese economy has continued to be in low gear after the collapse of "the Bubble," and the '90s are described as "the Lost Decade." Many Japanese feel uneasy about the future. With delayed structural reforms and low domestic demand, Japan is in a "deflation trap" unusual for an advanced nation. There are many items in the agenda such as the promotion of structural reform, the stimulation of demand, the revitalization of the market, and a new form of corporate governance. Please present a dynamic, creative and concrete proposal for Japan's economic revitalization.

Application Procedure



The paper must be original, and should not have been previously published or submitted to any other contest or for publication.

Each applicant can enter only one paper. A joint paper can be accepted (the principal author's name must be noted).

The applicant is encouraged to write in English. Japanese papers are accepted, but will be subject to point reduction (approximately 10 % reduction of total 100 points).

All papers must be word-processed or typewritten, single-spaced on A4 or letter size paper.

The submission should include the following:

Removable cover page: Since the judges must handle the papers without knowledge of the identity of the author, it is required that the paper itself show no identification other than the title. The title, name of the author, status (current or former faculty, researcher, staff or student with year of retirement or graduation and IR or IM class), his or her current address, phone and fax number, e-mail address must be shown on a cover sheet, which can be removed.

Abstract: 170-250 words in English or 400-600 characters in Japanese with indication of which of the 3 categories you are writing on, and the title at the top of the page. The author's name should NOT appear on this page.

Main text: 1700-2500 words in English, or 4000-6000 characters in Japanese, including tables, references and illustrations. The argument should proceed in a logical sequence according to a prepared outline. The writing should be in the third person. There is no fixed format for references (textnotes, footnotes, and endnotes are all acceptable), but information drawn from other sources must be referenced.

Deadline: *The essay must reach the address below by Thursday, Feb. 28, 2002 to be considered.*

Send to: Foundation of Int'l Education, Harks Roppongi Building 1st Floor, 6-15-21 Roppongi, Minato-ku, Tokyo 106-0032

By e-mail: prizeessay@iuj.ac.jp

Announcement of Prize Winners

On Friday, April 26, 2002, the name of the prizewinners will be announced on IUJ's Web site as well as by direct contact to individual winners. A ceremony to honor the winners will be held on the occasion of IUJ's 20th anniversary party on Tuesday, May 14, 2002. *The Foundation of International Education will not return submissions. The copyright of prize winners' papers will belong to the Foundation.*

WIN!!

1st Prize - 2,000,000yen

(1 prize)

2nd Prize- 1,000,000yen

(2 prizes)

3rd Prize- 500,000yen

(3 prizes)

Selection Committee Members

Chairman: **Shuntaro Shishido** (Chairman, Research Grant Committee, the Foundation of International Education, Professor Emeritus of IUJ)

Members: **Masahiko Aoki** (Professor at Stanford University, Director, Research Institute of Economy, Trade and Industry)

Toyoo Gyohten (President, Institute of International Monetary Affairs)

Yotaro Kobayashi (Chairman, Fuji Xerox Co., Ltd., Chairman, Japan Association of Corporate Executives)

Shumpei Kumon (Executive Director, Center for Global Communications, IUJ)

IUJ Memories shared by an Alumni Assoc. EC Member

Hello IUJ students, professors, alumni, other comrades, and other creatures like green frogs and fish. It is a great pleasure for me to have a chance to describe my love for IUJ.

Fish story

Since junior high school days, I have been a semi-professional trout fisherman. I sometimes smile at my photos taken during my time at IUJ (1991-1993). Is that stream still the secret fishing spot for me? How is the October-run Salmon in Uono River? Can we angle the Big Yamames (60-80 cm size) in Koide-machi area? I still remember that, at 6:40 am in September, 1992, in the main stream of Uono River near Koide-bashi (bridge), I once angled a 3-meter long Yamame. It twisted its gleaming silver body, cut the fishing line, then disappeared into the river. I was shocked at the size. I came back to my house and told my wife and kids. "I lost one **this** big!"

GPA's

Honestly, my academic scores were really low. I even received a Warning Letter from the Dean. I was really shocked with my intelligence, although I never worried about my future. After coming back to the business world, I was able to talk to my colleagues, like Michael Porter, with the special jargons.

I read in the newspaper that the chancellor to Harvard University quipped to a Japanese person: "Students with high GPAs will become good scholars then contribute to the university. Students with moderate GPAs will become top business persons then donate much money to the university. Students with low GPAs will love the university for ever."



I really love IUJ, IUJ students and IUJers.

Sickness

Just before entering the 2nd year, I suddenly lost my left eyesight due to an accident near the seashore. I hit the back of my head on a rock. In the morning 3 weeks later, I just found that something was different from yesterday. The medical doctor told me that in the worst case, I might have to stay in the hospital for a month. I was really shocked again because one week earlier I had received that Warning Letter from the dean to study harder. Unfortunately, I selected five subjects which were famous for their heavy work load. Fortunately, I recovered just before Fall term, and survived with a lot of support from my classmates. *Thank you very much for rescuing me.*

What was waiting for me after Commencement Day?

When I came back to the company, that world was completely changed. My company was under the control of a bank. All the directors and managers were also under their control. Of course the people from financial institutions are really clever. It was a good opportunity for me to observe them. The best performer of this bank, was lost in the 9-11 NYC terrorism though. I was really shocked yet again.

Let me close my message with the following:

Whether our IUJ memories are bitter or sweet, we cannot deny this fact (=destiny): we have spent 21 months at IUJ with many friends. Nobody can erase the things completely on the earth, even with a vast amount of bombs and terrorists' attacks. Just in front of us are the "DREAMS" which we have dreamed and must try to realize with our effort. What we learned at IUJ is not how to survive in a war zone, but how to save with our knowledge and braveness.

From today onwards to the 100th anniversary of IUJ, let us give our best efforts to realize the dreams with close ties to IUJ and IUJers.

Norimasa TERAMACHI (IM93), Controlling/Porsche Japan

Prospective Applicants of IUJ want to Hear from Alumni!

Notes from Student Recruitment Office

We would like to say "Thank you" to the following people who kindly attended the Information Meeting in Tokyo on Saturday, October 6th, 2001: Ms. Thuy Thu Le (IR99), Mr. Yang Tao (IM95), Mr. Mahmud Hussain (IM97), Mr. David Sheldon (IM01), Mr. Akihiko Moriya (IM01).

If you can come to talk with prospective applicants at one of the Information Meetings in January or February 2002, please contact Office of Student Recruitment. If you know those who are interested in IUJ, please recommend them to attend the meeting.

We also appreciate our **IUJ ambassadors** who have contacted prospective applicants via e-mail.

Office of Student Recruitment osr@iuj.ac.jp
Online applications are available at <http://iuj.jp/>

Schedule of the IUJ Information Meetings in Tokyo (IUJ GLOCOM Hall) 2002:

For prospective applicants:

Jan. 19, 2002 (Sat) 1:30 pm & Feb. 22, 2002 (Fri) 7:00 pm
*April 13, 2002 (Sat) 3:00 pm

For companies:

Jan. 18, 2002 (Fri) 3:00 pm & Feb. 22, 2002 (Fri) 3:00 pm
*April 12, 2002 (Fri) 4:00 pm

(*mainly for E-Business Management program)

Dr. Takahiro Akita appointed IUJ Vice President

From young professor to top leadership in under 20 years.

In 1985, Dr. Akita came to the IUJ campus to teach in the International Management studies area of the Graduate School of International Relations as the first class entered their 2nd year. Meeting them, and serving IUJ through this anniversary celebration, he is one of the few that have been on campus with all of us.

Dr. Akita not only helped carve out the mold of the MBA program in 1988, he also was a major player to create the new MA degree of International Development in 1995, and served as its first program director through October 2001.

In November 2001, he was appointed Vice President to assist Pres. T. Shimano in the operations and decisions for campus.





Alumni Network: Face-to-Face and Cyberspace

What does the Bay Area in California (USA) and Bangkok have in common? New IUJ Alumni Chapters are forming there thanks to the leadership of Yang, Hongxin (IR99) in California and Iggy Sison (IR89) visiting several in Bangkok.

We continue to hear good things from New York City where Adam Bergman (IR97) and Seigo Ishimaru (IM97) keep things going. Jakarta alumni continue to discuss big ideas for our largest Chapter. London friends are considering a 20th Anniversary gathering as well. We hope to have a virtual tour of campus ready to share at any upcoming event.

We hope many more Chapters, or small IUJ groups can get together for our 20th birthday. If you can take the lead, the Alumni Relations office is here to help! Or find someone who has already volunteered and help get something going (See Pg. 5)

To find individual IUJ friends, or alumni in your region, please use the Online Alumni Directory accessible at <http://iuj.jp/alumni/> OR on the Discussion Boards (for downloading the entire database).

The Beginnings of the Newest Alumni Chapter in Bangkok

4-BangkokReunion.jpg

Picture from left to right are:

1. **Rapeepan (Promsiri) Sison**, IR88, based in Singapore - Iggy and Rapeepan (Mhu) have been in Singapore for over two years, and have two sons, ages 7 and 11
2. **Danai Karnpoj**, IR86, Ministry of Foreign Affairs, Thailand, Protocol Officer - in charge of protocol requirements of the Thai Prime Minister and Royal Family when they travel overseas.
3. **Toru Iwasaki**, IR88, JICA, Thailand - Toru-san specializes in JICA development projects for Myanmar; He is scheduled to relocate back to Yangon, where he had spent several years working with JICA.
4. **Nopadol Chartprasert**, IR88, Thammasat University, History Faculty, Asst. Professor - He teaches history and did a research fellowship in IUJ in 2000
5. **Iggy Sison**, IR89, Del Monte Pacific, Finance Director, based in Singapore
6. **Yujiro Ota**, IR91, Katsuyama Finetech (Thailand), Administration Manager - He and Fong relocated to Bangkok in 2001, where they had also been based in the mid-90s; They are expecting their second child.
7. **Fong, Nyuk Yen**, IR91, based in Bangkok, and with their daughter Hanako.

A GREAT/STRONG Network in NYC

Adam Bergman (IR97 – with JP Morgan) and **Seigo Ishimaru** (IM97 - Tokio Marine Management, Inc.) organized a “Refresher” gathering for New York City alumni in early November. **Marissa David** (IM97 – at Lehman Brothers), **Claudia Calich** (IR91 – at Oppenheimer Funds), **Vijay Tunikipati** (IM92 – with SunGard Trading and Risk Systems), **Nachiketa Das** (IM95 – Lehman Brothers), **Fabio Silva** (IM94 – Merrill Lynch), **Shoba Padmagiriswaran** (IM94 – with Goldman Sachs Asset Management), **Elif Sisli** (IM99 – PhD student at NYU), and **Jong Malabed** (IR2000 – PhD student in Florida) all came. Thankfully all in New York reported in and they are safe! For their stories and experiences, see the special “Tragedy” site on the Alumni Homepage. Special thanks to Adam for helping us verify the safety of a few NYC-based alumni.

Campus, AND YOU are in email contact with 1164 of 1631 total alumni, or over 70% (see graphic below). You can reach regional groups via the following email addresses:

Indonesia-alumni@iuj.ac.jp

NAmerica-alumni@iuj.ac.jp

UKIreland-alumni@iuj.ac.jp

AlumBoard-I@iuj.ac.jp

reaches our Alumni Association Executive Committee.

AND of course you can reach your classmates (or those in other classes) using the class mailing lists. Here is the pattern:

IR-Class89@iuj.ac.jp IM-Class93@iuj.ac.jp

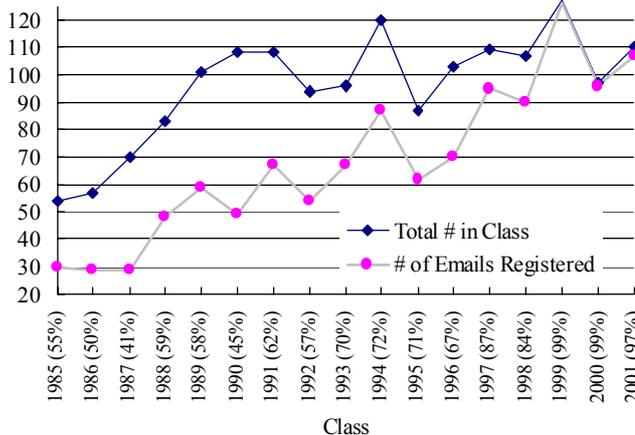
IR-Class2000@iuj.ac.jp IM-Class2001@iuj.ac.jp

So find an IUJer in your area, and send them an IUJ E-postcard invitation for lunch! Find a link on the Alumni Homepage for the e-cards after you search for your friend’s email on the Online Directory. Keep in touch!

Email Networking tops 70%

Our statistics for the most recent classes look great. But are they real? While we update the database daily, we often experience “undeliverable” messages. Please check your Online Profile and keep us updated. Thank you.

Is your email registered with IUJ? Is your PRIMARY email updated? Is your @iuj address effectively reaching you? Check <http://iuj.jp/alumni/> or contact alumni@iuj.ac.jp



WHERE are we FROM?

Japanese (721: 620 Corporate, 101 Private), Indonesia (140), China (110- including Hong Kong (6)), U.S.A. (86), India (58), Thailand (51), Philippines (50), Ghana (37), Bangladesh (33), Malaysia (30), Canada (24), U. K. (20), Turkey (19), Pakistan (15), Korea (14), Nepal (13), France (11), Tanzania (10), Kenya (9), Sri Lanka (9), Singapore (8), Vietnam (8), Germany (7), Myanmar (7), Zambia (7), Bulgaria (6), Italy (6), Sudan (6), Australia (5), Brazil (5), Liberia (5), Mongolia (5), Egypt (4), Ethiopia (4), Nigeria (4), Norway (4), Romania (4), Taiwan (4), Uzbekistan (4), Iran (3), Jordan (3), Malawi (3), Spain (3), Venezuela (3), Cambodia (2), Colombia (2), Denmark (2), Fiji (2), Hungary (2), Netherlands (2), New Zealand (2), Peru (2), Poland (2), Russia (2), Senegal (2), Yugoslavia (2), Zimbabwe (2), and 1 alumni from the following countries: Argentina, Barbados, Bhutan, Bolivia, Bosnia & Herzegovina, Democratic Republic of the Congo (former Zaire), Czech Republic, Dominican Republic, El Salvador, Gabon, Gambia, Guinea, Iraq, Ireland, Kyrgyz, Moldova, Morocco, Papua New Guinea, Seychelles, South Africa, Sweden, Tunisia, Uganda, Ukraine, UAE and Yemen (Total 82 countries) As of July 5, 2001

The Well-Equipped Hawaiian

From Surfboards to SnowShoes to find his roots

David Namiki (IM2001)



The natural beauty of Yamato-machi was always a comforting sight for this Hawaii-grown kid, but the winters took a LOT of getting used to. I didn't specifically mind the snow or cold themselves, but the continuous months of tunnel life seemed like cruel and unusual punishment. One particularly gloomy day, I was standing atop the SD2 roof, longing to escape my misery, when I spotted an old man from the village skittering across the snow with some funny-looking things wrapped around his feet. My next thought was, "I want those!"

Those funny-looking things were called *kanjiki*, lightweight snowshoes made from reshaped bamboo and nylon cords, readily obtained at the 634 Home Center in Urasa for about the price of a movie theater ticket.

Strapped under my bright red snow boots, they allowed me to venture into places no other IUJer would dare waste their time with. Finally, I'd found the freedom essential for human fulfillment, plus a great cardiovascular exercise that doubled as a nifty way of unexpectedly "dropping" into parties.

In a deeper sense, the *kanjiki* represented a connection to the past, or at least to a personal conception of Japan I'd formulated while watching samurai films at the Toho Theater in downtown Honolulu. The promise of adventure and a long-awaited reunion with my ancestral heritage were a couple of things that had drawn me to IUJ, and now, thanks to a few well-arranged pieces of bamboo and nylon, I was... a *ninja*! Well, a kitchen-cleaning *ninja* who sang badly on weekends (hmm...the pain and pleasure of GSO and the Drinking Club); but that's another memory for another day.

On the expectation that I would return to Yamato-machi some day, I left those *kanjiki* behind, stashed somewhere safe in storage. So one dark and snowy night a certain Hawaiian Ninja just might prowl the sleepy campus again. And if they're nowhere to be found, I hope that whoever now has them continues to carry on the true ways of the *kanjiki*. No, not the *ninja* thing. I mean the time-tested IUJ traditions of strong mind and body, good living, and a simple appreciation of nature.

See you at the next "meeting."

Crouching in a Car to Karaoke

An Outing with my IUJ Family - Hongxin Yang (IR99)

It's a summer day near the end of June 1998, my first year at IUJ, and a time when the rains diminish and fewer frogs jump to the road from the surrounding rice fields where they are killed by the cars running from campus to Urasa station.

I got an email from a group of friends to join a potluck party being held in the SD3 lounge. The purpose of this party, though not disclosed in the email, was clear to us—to discuss how we could help a fellow student. He had been feeling long-lasting fatigue during the semester, and after several checkups at the nearby hospital, he was diagnosed as having a severe illness, a disease that is still often incurable, even to modern medical technology. Our IUJ friend is a quiet, yet strong-minded guy, even after being informed of the result, he insisted on not letting others know about the bad news right away, fearing that it might affect fellow students' preparation for finals. For the previous month, he studied hard and finished all final exams. When I got to know this, I wish I could have been able to share some of his pain and suffering, and that inability made me respect him more for thinking of others before himself.

When I entered the SD3 lounge bringing some food, he was there chatting with other students about the recently finished finals. Everyone had brought his or her favorite dish, thus providing a variety of cuisine. Then we started eating and drinking. Finally, the moment came and the organizer of this event, stood and brought up the topic. He briefly talked about our friend's situation, and also his decision—to go back home, to have an operation during the summer vacation, and to try to come back to continue his study. We discussed the possibility of donating money, consulting the experts we know, and coming to visit him. Then I heard two of the female students sobbing outside the room; the air in the room was thick and depressing, much more than anytime I felt previously, even when failing a big test.

Since our friend was soon to return back home, to meet his family and prepare for the big operation, we decided to go out to sing karaoke and to share the remaining time together. Then I noticed that I was wearing a red T-shirt, a color traditionally viewed by Chinese as a color of happiness; I sneaked back to my room and changed into a purple shirt. Life seemed to be challenging us that night as there were only 4 seats available inside the Suzuki Kei, a four-seated compact car we borrowed to go caroling in, but 5 of us decided to go to karaoke. When it's obvious that one has to either crouch inside the car trunk or the space between back seats and rear window, I volunteered to squash myself inside the space.

During that ride, we had lots of anecdotes to share and we frequently burst into laughter, but I had to try my hardest to keep my body well balanced, as I worried about falling down on somebody sitting in the back seats. On the way back, there was a 4-ton truck driving behind us. I believe the truck driver must have been curious about us, especially me, crouching in such a unique place. When both our car and the truck had to stop for a red light, the driver made a surprising action, suddenly he flashed his lights on to

-- Continued on the next page --

ClassNotes

1985 **Takuji Anegawa** has started working at Microsoft K.K. since Oct. 1, 2001.

1986 remains the mysterious class. We would love to hear from you, but worry we are not in good contact. We do not have company names for 5, no Work address for 21, no home address for 13 and no emails for 31 of you. Please help us get in contact with your peers, and please check your own online information. One thing we know, is that **Tomohito Shinoda** (pictured below) was featured on live TV in October for the Fuji TV evening news with Kimura Taro, and on a taped interview on Sunday Morning in November. Both times he presented the US position and thinking on the war on terrorism. He also was invited to Washington, DC to the Wilson Center to present a paper on Japan's response to terrorism. "I know this because I live with him..." says Gretchen (IR89). What are his classmates doing?

1987 **Minoru Asai** has returned to Japan from the London Office, Meiji Mutual Life Insurance Co. where he had been working for five years. **Andrew Friday** is reportedly working for WI Carr in London on the Japan equities desk. This reported in by **Yuko Sakai** (IR86). Andrew is officially on our MISSING list. Please ask him to contact us. **Akira Aoki** is also in London with Sumitomo Mitsui Banking Corporation. **Hideki Sato** returned to campus with his company, NTT, to offer a "Free Overseas Call" night to students. Thanks! **Moriyuki Sawa** is now Manager, Division of the Americas, International Department, NIPPONKOA Insurance Co., Ltd. which is a product of the merger between Nippon Fire & Marine and Koa Fire & Marine. His responsibilities include property/casualty insurance branch operations in Guam. He made a very hectic business trip to the island this February without any minutes to enjoy swimming in the sea or even at a hotel swimming pool. He happened to find that his general agent in Guam is a friend of an IUJ alum who is a resident lawyer in Guam, **Mickey Flynn** (IR88). Sawa-san made a phone call to Mickey to say hello before hastening to airport on the day of the return to Japan.



Please send campus
your holiday greeting cards
with updates.



1988 **Kazuhiro Akitomo** came back to Muikamachi for work as a Director, Vice President of Business Development at Seitan, Inc., which is a company in which Hitachi invested. He will work at Seitan until their new company is established. When Akitomo-san raised up his hand first to take this offer, everybody wondered why he wanted to go to such a countryside like Muikamachi! But he knew best!

1989 **Steven White** moved from Hong Kong to France to teach at INSEAD. He interviewed at IUJ for a position here before making his decision. **David Kaput** is now Vice President, Human Resources, SAP Global Marketing, Inc. in New York. **Ken Ando** is back in Tokyo after just 11 months in Osaka with Asahi Shimbun Newspaper. He is now in the Forum Coordination Office, and recently promoted an Energy Conference on campus. The results of his conference were carried in Japanese in late November, and an impressive spread in the English version on Nov. 6. Congratulations!

7-Takagaki . jpg

Yukio Takagaki (pictured right, in class) is teaching in the IUJ MBA program as a visiting professor. He is based at Surugadai Univ.

7-Ohsaki . jpg

IR90 **Esttie Radam-Turingan** contacted her best friend in IUJ, **Chikako Iguchi** through Alumni Directory of the IUJ website. Chikako was really surprised to get an e-mail from her!! They haven't seen each other for 10 years and "we have a lot of things to catch up with." Thanks for using IUJ Alumni Online Directory!!! **Masanobu Ohsaki**, has become very busy with new assignments for Fuji Xerox, but did manage to come to campus to offer a lecture in **Tomohito Shinoda's** ('86) class this fall. They are pictured above with IUJ's new Secretary General Mr. Fumio Ichinose, also of Fuji Xerox.

IM90 **James Fiorillo** has come out of his "situation" with the Japanese Government a stronger and more respected analyst for ING Barring. But on the more exciting side of his life, he challenged the Paris-Dakar rally this past December: "it is the longest, hardest, most dangerous rally in the world. It is a lifelong dream." Through this, James is raising money for a children's charity. We hope you are safely home! **Ted Lo** moved to Deutsche Bank in late July. Now, he sits close to **Cheema** (IM99), **Bolorma** (IM00) and **Yuhai** (IM01) See their photo on Pg. 11!

-- Continued on Pg. 10 --

Karaoke, Continued from the Previous Page

a high beam. At that moment I felt like our "toy car" was prey to that "dinosaur truck" with his sharp, brightly lit eyes, and I was going to be the first victim to fall into his mouth. The riders in our car also noticed this funny scene, and we all burst into a big laughter. Even though I controlled my laughing to as much as I could, I nearly fell onto somebody in the back seats.

This is the only time I had the privilege of crouching inside a car, and I still can't forget the brightness of the truck's high beam light falling on me. During my two years of living on the rice field surrounding IUJ campus, especially when I couldn't help wondering if I was living in a nowhere, this is an instance of one of many times when I felt like I was living in a big family and was being wrapped with warmth of friendship.

Editor's Note: The IUJ Friend mentioned in this story is recovering well. He is back to work and hoping to continue on the path to a full recovery in the not so distant future. We wish our family member well!

IUJ History, Memories...

⇒ From our Past — **1982** **1983** **1985**

IUJ Established.

Opening Ceremony was held on May 14, 1982. The Shinkansen was stopped at Urasa Station changing its schedule for that day.

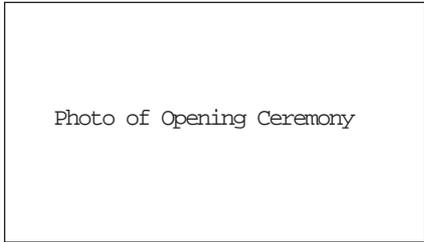
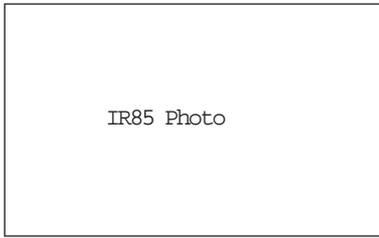


Photo of Opening Ceremony

Accepted as the first students for the GSIR, 43 students entered in April and 13 students entered in Sept. Entrance in April was popular at this time (Very different from today!) The First Entrance Ceremony was held in the IUJ courtyard.



IR85 Photo

SD2 was built. Public Bath and Billyards Room in SD2 were the high-lights of the new facility.

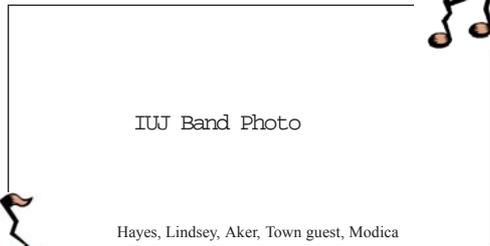
Wild cuisine vs Uonuma traditional cuisine ... Who cooked and ate??? - Fall 86 and 87

Raccoons hit by cars were picked up by Shimogaki-san and Driver Shigeno-san around IUJ campus. They were cooked into Racooon Soup by the housekeepers. Hige Suzu-san, Yamane-san, Shimogaki-san etc., Secretary General Hama and other staff members enjoyed eating the soup hidden from the women who strongly opposed eating racoons! Well, except for Gretchen Shinoda who didn't know what she was being fed. Carp Soup was another famous cuisine in Fall. On Nov. 20, Ebisu-ko, Uonuma region had a tradition to eat Carp Soup. Driver Kaise-san brought carps from his home and the housekeepers cooked the Carp Soup at IUJ every year. When the soup was ready, an announcement was made for all IUJers to come. *Tamaru-sensei*



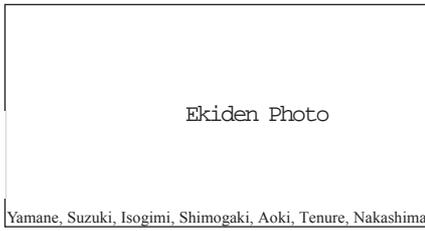
Memories in summer 83 and 84

...I often enjoyed sun-bathing with classmates on the roof of SD1 dormitory (IUJ had only SD1 and MSA at that time) and go swimming in the pool just opened in Yamato-machi (B&G Swimming Pool)... *Toshihiko Kano (IR85)*



IUJ Band Photo

Hayes, Lindsey, Aker, Town guest, Modica



Ekiden Photo

Yamane, Suzuki, Isogimi, Shimogaki, Aoki, Tenure, Nakashima

Ekiden Golden Age

Participation in Ekiden before graduation (it was held in June) was a boom for the Class of 87. Seven IUJ teams participated. One of them was a serious team (won 1st prize!) and one of them was silly men's team wearing ladies' costumes! "The Ekiden (relay marathon) was the most memorable thing in my age" *Susumu Makino (IR87)*

IUJ Band History

IUJ Band history is divided into three major eras. The first Golden age was 89-90. Members were Jitsuyama, Miyagawa, Togo Takagishi-san, Marc Modica and Tom Hayes. They created a Music Room in the Gym. A piano was donated to IUJ. Band activities started. In 94 and 95, Richard Lindsey, Bret Aker and others were active members. (See the photo) And in 99 the band of Shigeo-san, Roh, Ian, Kama, and many singers played at several parties (Open Day, ASEAN Night, etc.) *Hideyuki Jitsuyama (IR89) and Masahiro Nagao (IM99)*

Thinking of Prof. Okuda

After graduation, Prof. Okuda, my supervisor, brought me and Aamir Arain (another supervisee) to his rest house in Nasu (near Tokyo) just to relax for 2 days. We felt so honored to be invited. We bathed in an onsen, had a dinner in a restaurant, went hiking, chatted, watched TV etc... *Okuda-sensei, makoto ni doumo arigatou gozaimashita!*

Ebinez Florano (IR99)

Photo Exhibition

Prof. Matsuyama always took photos and gave them to all IUJers. To express appreciation to him, we organized a photo exhibition at Himiko (former IUJ cafe). Everybody brought their photos and put caption on them, with prizes going to the funniest captions. *Keisuke Yuasa (IR87)*

Basketball Prowess

Competing with local teams on Sports Day, the IUJ team of 86-87 won and were runners up. These teams, led by Sorien Scott are rivaled only by the teams of 2000-01 with English Prof. Gary Ockey heading the roster.



Frogs... nothing more needs saying!!

Soccer Peaks

2001-02 leading sport on campus is soccer with Aziz bringing uniforms back from his country and many off campus and intermural matches.

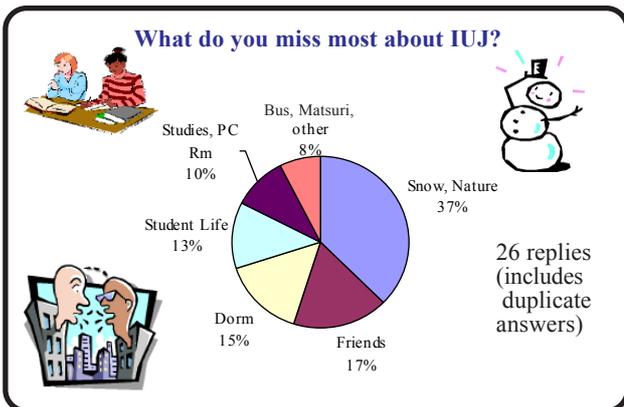


Nighter Softball Games

For Yamato-machi Nighter Softball match, Class of 97 members made an IUJ team and participated. In a semi-final game, Sumita-sensei hit a "Sayonara Home run." Finally, they took 2nd!

Thanksgiving Dinner

In my first year, a group of North American students (including myself) decided to make a Thanksgiving dinner for the campus. I had 6 turkeys defrosting in my bathtub! Then, when it came time to cook them, we realised that we could only cook 2 turkeys at a time, so we took turns watching the turkeys all through the night!! We had huge pots full of mashed potatoes (thanks to Neil and friends), salad and stuffing, not to mention, gravy (complete with the lumps). With a small budget and lots of hard work, we were able to feed everyone who came to the SD1 lounge. This is what Thanksgiving is all about!! *Shannon-Marie Soni (IR99)*

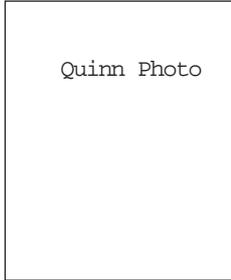


⇒ To our Future • • **2002 Congratulations on IUJ's 20th Anniversary!** • • • • •

... and Episodes

1988

GSIM was established. 25 students entered in Sept. (19 Japanese and 6 Americans). The curriculum was developed under the affiliation with Amos Tuck School, Dartmouth University. MLIC (Library and Computer rooms) was built.



Quinn Photo

Thinking of Dean Quinn

"Distinctive, Maintainable, Competitive Edge" Prof. Quinn, the first Dean of GSIM, insisted on this phrase as the key requirement for success. After graduation, this phrase has been the conceptual goal for me in a real business setting and illustrates one of the biggest benefit of an education at IUJ.

H. Kawashima (IM90)



We Love IUJ! - Student Activities

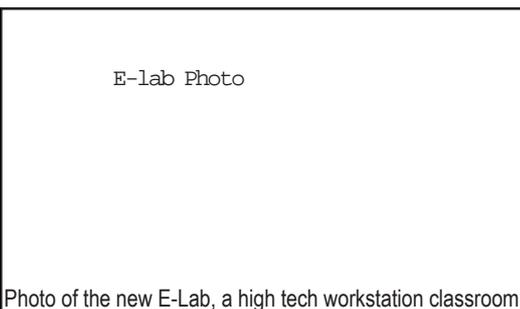
In 1988, IR students discussed actively about the IR curriculum and opposed the change of the school calendar to accommodate the MBA school. "We put on badges that said 'We Love IUJ!' and walked around IUJ campus stopping at the President's Office for a direct meeting. The 2nd floor was packed with students!" *Hideaki Jitsuyama (IR89)*

Fish and Falls

May '95 was memorable with a party for the first Bonito of the season organized by Narito Arimitsu. But the bigger story is summed up by Aki Mino: "Answer to the question, 'What is the most memorable episode or lesson from your IUJ days?'" ...The 5th floor of SD3 Dormitory is high enough to 'jump' from." Thankfully Aki and his family are just fine!

Volleyball Golden Age

The Volleyball Club was most active in the Class of 96-97. They participated in the Tokamachi Snow festival games. On snow pack, three teams play matches together. Baby-costumed IUJ team won first prize!!! *Narito Arimitsu (IM96)*



E-lab Photo

Photo of the new E-Lab, a high tech workstation classroom

E-business Management Program was established.

1990

IIEP - Intensive International Executive Program was launched.



IM 90 photo

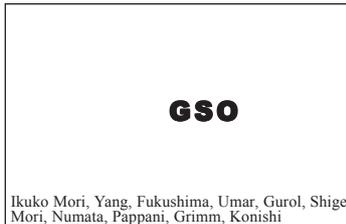
Kawashima, Biolos-Graduation '90

Adventure driving trip to Kyoto & Nara

Five of us made a trip to Kyoto and Nara. At Kyoto, the windshield wipers stopped working in heavy rain. So, everything, including the kanji road signs, was mistily dancing up and down as streams of water flowed down the windscreen glass. Finally, on our way back to IUJ the car gear box broke down at 3:00am. What a trip it turned out to be!!! *Viswa Ghosh (IR92)*

Life outside of the classroom

I remember our cook outs and barbeques either on the roof of the dorm or by the lake at Osaki Dam. These were great times. *Kenana Ahmad-Amin (IR93)*



GSO

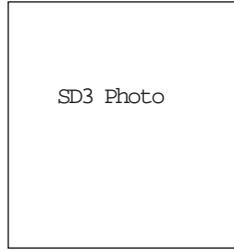
Ikuko Mori, Yang, Fukushima, Umar, Gurol, Shige Mori, Numata, Pappani, Grimm, Konishi

Volleyball

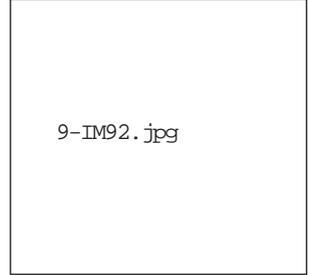
Arimitsu, Imahara, Gurol, Ramdani, Doi

1992

SD3 was built.



SD3 Photo



9-IM92.jpg

End of the Year Party

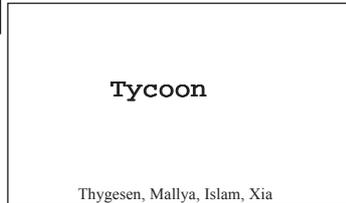
"The above is a photograph of an open air party of the IM92 that was held just after we finished our last exam of MBA. I remember everyone, and those not pictured too!" *Shahneela Noor (IM92)*

1995
Int'l Relations Program (IRP), Asian Pacific Program (APP) and Int'l Development Program (IDP) were established.

Two more tennis courts with night lights opened, BBQ equipment and Cherry Blossom trees were planted. SD1 services for alumni started

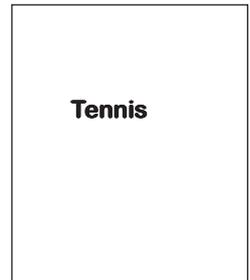
1996

GSO-EC members participated in the special committee under Pres. Packard from 95-97 to improve campus life and facilities. Many are pictured left.



Tycoon

Thygesen, Mallya, Islam, Xia



Tennis

The Popular Tycoon Game!

In the Business Policy Class, my team (Bill Pappani, Nachiketa Das, Francesco and myself) won the "Supertycoon Game". *Lei Li (IM95)*

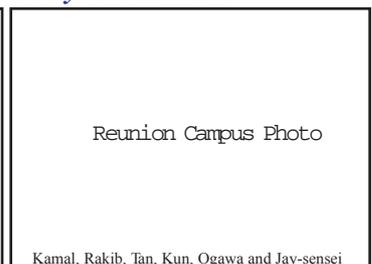
There are many memorable episodes, with skiing, dancing, visits to onsen and to 'Ippachi', but I think the single most intense period was during the business game that we played in our second year. *Christian Thygesen (IM95)*

1998 15th Anniversary Celebrations



Reunion Tokyo Photo

Takebavashi, Mori, Sugita, Miyabe, Watanabe, Urushihara



Reunion Campus Photo

Kamal, Rakib, Tan, Kun, Ogawa and Jay-sensei

Great Alumni Reunion was held from May 22-24, 1998. 50 attended the Tokyo Gathering and 30 came to Campus.

2001

1998

-- Continued from Pg. 7 --

IR91 Nawalage Cooray (pictured left) is at the UNU, and taught on campus this Fall Term. **Naonobu Minato** (pictured right) continues to teach in the IDP program each Fall. **Paul Consalvi**, running his own company Next Unit,

10-Cooray . jpg



10-Minato . jpg

is working on a project for **John Mackay** (IR98). Next Unit is also the exclusive distributor of a "very neat little tool known as a Content Management System (CMS) which allows organizations to manage their own websites." Paul is proposing to help the IUJ organizers of the APFA/PACAP/FMA Finance Conference in Tokyo with CMS. **Anisuz Zaman** is now in the Human Resources, Training center for Citicorp Services (Japan) Ltd. The number of alumni in Citicorp/Citibank has jumped significantly in the past few years with new hires and graduate hiring. **John Akokpari** is currently teaching international relations, Comparative Politics, and Political development in the University of Lesotho.

IM92 We are sad to report the sudden passing of **David Singleton** on November 16, 2001. Our thoughts and concerns are with his family.



IR93 Nik Rosdi Nik Yusoff was in Japan attending a course for 3 weeks from August 18 until Sept 13 at Tokyo Kenshu Center, AOTS.

IM93 Naresh Makhijani is now the President of 8 member consulting company in Jakarta called "Organization Transformation International," which assists Indonesian companies change their work style. **Ichita Fujiwara**, in Australia, had a chance to meet **Paiboon Peeraparp** and **Theera Vongpatanasin** in Bangkok. Theera now has two kids and Paiboon is expecting one of his own.

IR94 Patrice Oppie got married in November in Hawaii. She sometimes misses snow and the change of seasons.

10-Soon&Bea . jpg

IM94 Jay Dwivedi recently moved to Boston and is now working with a reputed management consulting firm Charles River Associates. **Peter Munns** had a new baby girl on Dec 4th in Melbourne. Her name is Rachel and her two older sisters, Anna (6) and Claire (4), are very excited at this addition to the family. **Gil Aranowitz** is in Southern California working as the Director of Planning for an advertising agency in Santa Ana called DGWB: slogan "With the power to turn ordinary ideas into gold."

Husband and wife Desmond Liong (IR97) with Barckalys Capital and Bea Caecilia (IR97) at Citibank check out the new E-Bus. lab this Fall

IR95 Nathaniel O. Agola appointed Associate Professor of Business at Kansai Gaidai University in Osaka.

IM95 Li Lei is in his final year of Ph.D program and hoping to finish in spring. He had a chance to meet **Haiman Xia** and her husband **Christian** (IR95 Exchange) in Washington DC in August during the Academy of Management

annual meeting. Last year, during the same event, he stayed with **Weigang Yao** and his family at his home near Toronto. According to Haiman, Li Lei looked more like "Doctor Li" than ever. **Jens Hohenberg** moved to Zurich, Switzerland in August after 8 years' working in Japan. He continues to work for Deutsche Securities as Head of Japanese Equity Sales for Switzerland. He misses Japan and his friends there, "but after 8 years it's time for a break and check out good old Europe." Weigang Yao bought a new house 45 minutes away from Niagara falls in August. **Neeraj Sawhney** is still in Hong Kong. He is too busy to have time to say jokes (his favorites) because he started his own business in trading items from China to the rest of the world. He spends as much time as possible with his 3yrs old daughter in the evenings which provides him with as much fun and humor as he can handle. **Yasuji Nishiura** is still hanging out in Chicago. He met with **Harvey Chervitz** (IM95) there in September. "He is fine but can you believe that Harvey does not drink beer now!!"

IR96 Korkut Bilgin left JUSCO and started a one-year MBA program in Atlanta, Emory University. He will graduate in May 2002. He is fine but a busy student again.

IM96 Dani Ramdani with the help of Jakarta chairman **Hanafi Guciano** (IR89) and **Rizal Lukman** (IR93) met in August to think and plan for activities for the Jakarta Alumni Chapter, coordinating with Dr. Akita. **Satoshi Imahara** returned to Tokyo from Chicago and is working for Matsushita Communication Industries Co., Ltd. **Figen Kucukkoner** is on maternity leave starting Oct. 1. We hope you and your baby are great! **Narito Arimitsu** was transferred to Dailian, China. He misses snow and ski because Dilian is too cold and dry to snow. He is looking forward to going to see the "Ice Festival" on the river in Harbin. **Han Jing** came back to Japan in late Fall and is working for a US software company, Computer Associates as their Global Sales Support, Client Relations. She had worked for them in China as well.

IR97 Ted Dreger writes in: "Who would think that the person who sits next to you on a plane from Addis Ababa, Ethiopia to Nairobi, Kenya would have a connection to a little University some 5,000 Kms away??!! How's that for an IUJ story!" He was sitting next to IR Professor T. Daimon on assignment for the World Bank. Ted presently manages parliamentary strengthening programs in Africa with the Parliamentary Centre, an institution like the National Democratic Institute of the US. "The experience is great, but the travel process is tough."

Carlos Dimas got a Ph.D. from International Christian University in Japan. Congratulations!!! **Peter Malinda**, pictured here with **Kashem Taleb** (IM01) is now in Tokyo working at marcus evans, an events promotions and organizer. **Khalid Moutawakkil** is a lawyer in Tokyo and came back to campus for Open Day with his fiance. Thanks for helping with the Alumni Career Panel with your best comment on how to find a job: "It takes luck."

10-marcusevans . jpg

Peter and Taleb at marcusevans, Tokyo

IUJ Faculty: Samples of Current & Upcoming Academic Achievements

Prof. Takahiro Akita (Current VP, IUJ)

GSIR since 1985, Teaching Research Methodology and Development Planning

Academic Articles

"Decomposing Regional Income Inequality using Two-Stage Nested Theil Decomposition Method," *Annals of Regional Science*, 2002.

"Regional Income Inequality in Indonesia and the Initial Impact of the Economic Crisis," *Bulletin of Indonesian Economic Studies*, 2002.

"Regional Income Inequality in China," *ERINA Report*, Vol. 40, June 2001,

Book

Green GDP Estimates in China, Indonesia, and Japan: An Application of the UN Environmental and Economic Accounting System, UN University/Institute of Advanced Studies, Tokyo, Jan. 2000.

Working Papers

"Regional Income Inequality in China: A Two-Stage Nested Inequality Decomposition Analysis," International Development Working Paper Series No.9, IUJ Research Institute, September 2001.

Presentation at Academic Conferences

The above was presented at the 17th meeting of the Pacific Regional Science Conference Organization, June 30-July 4, 2001.

"The Economic Crisis and Regional Income Inequality in Indonesia," presented at the 3rd Annual Meeting of the Indonesian Regional Science Association, Jakarta, Indonesia, March 20-21, 2001.

On-Going Research Themes

Income Inequality and Poverty in Indonesia and China; Sustainable Development in Indonesia; Trade and Regional Economic Development

Prof. Takato Hiraki

MBA professor since April 1988 teaching Finance

Recent Publications:

The Japanese Open-End Fund Puzzle, *Journal of Business* (Jan. 2001)

Articles, coauthored with IUJ Prof. Itoh, currently under review.

Recent Conferences

13th PACAP Finance Meeting, Seoul Korea, Presidential Address given in accord with being newly elected to the post (July 2001)

2nd Indexing World Summit in Tokyo, Keynote Speech (July 2001)

2002 Tokyo Finance International Conference - Program Chair (July)

Research Themes

Corporate Governance, Home Bias, etc.

Several projects with NYU-Stern and Yale School of Management.

Prof. Susumu Ishida

GSIR since IUJ's founding, Teaching Energy, OPEC and Agriculture

Publication

"The First Railway in Egypt," *Middle East Journal* (forthcoming)

Conference

Institute of Middle East Studies, NW Univ. of China, presented a paper "Japanese studies of the Middle East" April 2001

Prof. Toshio Kuroda

GSIR since IUJ's founding, Teaching Society and Culture in the Middle East and Japan

Recent articles in books and journals:

"Social Characteristics of the Middle East and the Strategy for Economic Development" in *Development Engineering*, Dec. 2001

"The Nature of Islamic Extremists", Oct. 2001

"Social Consciousness in the Middle East: A Case Study of Modern Syrian Society" in *Bulletin of Society of Regional and Cultural Studies*.

"The Power of Islam," January 2002

Conferences

Annual Conference of the Academic Assoc. of Regional and Cultural Studies, Organizer - June 2001

Symposium on Different Aspects of Globalization, Panel Chair on "Globalization and Academic Strategy" Dec. 2001

Ongoing Research Theme

Historical Role of Islamic Law, book to be published in 2002 or 2003

Prof. Ibrahim KUSHCHU

E-biz professor since Sept. 2001. Teaching Web-Technologies and CRM

Recent publications include:

E-Business prospects in Japan (Coauthored by Dr. Rajasekera).

Congress on Evolutionary Computation, Proceedings (Coedited book, and served as Co-Technical Chair for a panel on the same title in Korea.)

Recent Conferences

CLARINET Conference, Korea: presented a paper on E-Bus. in Japan

Research Theme

Complex Adaptive systems and management

Artificial intelligence applications in Web-environments.

For results, see <http://iuj.jp/faculty/ik/>

Prof. Jay Rajasekera (Current Dean, MBA)

MBA/E-biz professor since October 1991. Teaching IT

Recent Publications:

"Estimating Value of a Company" *Annals of OR*, in 2002

"Mobile Commerce Platform -- Biz-Mode Applying for Japanese patent

"IT-Based Financial Optimization for Utility Companies," under preparation with Prof. N. Takezawa

Conferences

East Asia Energy Forum (Toyama) 2001

FIIForum (Foreign Companies Forum), keynote speaker in Feb. 2001

Research Themes

Reform Strategies for Japanese Companies - March 2002

Structural Reform Strategies - March 2002

Mobile Commerce Applications - Patent application March 2002

Prof. Tomohito Shinoda

GSIR since 1994, Teaching Japanese politics, US-Japan relations

Book

Leading Japan: The Role of the Prime Minister, 2000

Conferences/Speaking Tour

Woodrow Wilson Center, presented a paper on Japan's response to Terrorism, published on the web.

Speaking Tour to Japan-America Societies (7 city tour) on Japan's political leadership

Assoc. of Asian Students Annual Meeting April 2002 - present a paper

Research Theme

Japanese Political Reform and Changes in Political-bureaucratic relations

Prof. Yuichiro Yoshida

GSIR (IDP) since Sept. 2001 Teaching Math and Economics

Publication:

"Design of Mass-Transit Policy" Coauthored article in *Journal of Urban Economics* (Forthcoming)

Conferences:

9th World Conference on Transportation Research: Presented a paper, and chaired 2 sessions (July 2001)

Asian Real Estate Society Conference, presented a paper in Aug. 2001

Urban Economics Workshop (Kyoto): present papers Jan. 2002

Research Theme

Design of Railway Networks in 2-dimensional cities, Workshop Paper

Other Faculty highlighted in 2001 Catalogs:

MA Programs:

Prof. Shinichi Watanabe, Prof.

John Welfield, Prof. Osamu

Nakamura, Prof. Baak

SaangJoon, Prof. Takeshi

Daimon, Prof. Sing Yuqing, Prof.

Zha Doajiong. Language Faculty

includes Prof. Yoshiko

Tamaru, Prof. Mohammed

Ahmed, Prof. Taiji Fujimura, Prof.

Shizuko Kimura, Prof. Gary Ockey,

Prof. Akihiro Takeuchi, Prof. Thomas Pals.

MBA, E-Business programs:

Prof. Akitoshi Ito, Prof. Yoichi Asakawa, Prof. Masahiro Seki, Prof. Naoya

Takezawa, Prof. Toshiro Wakayama, Prof. Kimio Kase, Prof. Yukio

Takagaki, Prof. Vai Io Lo, Prof. Glen Mayhew, Prof. David Waters, Prof.

Masatami Otsuka, Prof. Yukitoshi Narimatsu. Language Faculty include

Prof. Richard Smith, Prof. Thomas Hayes and Prof. Todd Enslin



Programs - Services - Interaction between Alumni and with Campus and Students

By 2002, Campus has developed the following to help us stay in touch and be active together in the IUJ spirit. Details, links and sign up help is available at <http://iuj.jp/alumni/>

Alumni Association: Now numbers 1631 in 71 countries worldwide. We stay in touch through the services below. All regular students join the association in June of the year they graduate and pay a 3,000 yen membership fee. We are hoping to extend "honorary" membership to interested exchange students by Spring 2002.

Alumni Association Executive Committee: This is a group of 10 members elected for a 3-year term (re-election possible). The current group, listed on the Alumni Homepage, serve until March 2003. They run the Annual Meetings, attend IUJ Board Meetings, and work on various projects on behalf of the Alumni Association and in coordination with campus.

Class Representatives: Each class chooses one in-country and one overseas representative (now 4 each year). Class Representatives role is small, but may grow in the coming years. Basically they are asked to help us keep in touch with their classmates, share news and info, and sometimes coordinate class gatherings. They are on call should any project arise that needs extra help

Annual Meeting and Happy Hour. Each March (varies) an annual meeting is held in Tokyo with activity and budget reports and next year planning. Discussions on various issues to give feedback to campus, etc. are held. After the meeting a networking party takes place and is really the highlight of the evening. On the occasion of major university anniversaries the party is taken from Tokyo back to campus for more fun and educational exchanges. This coming year, with the 20th anniversary, we are planning special events for May.

Class gatherings informally arranged: Throughout the year, but usually in mid Summer and end of the year, several classes get together to socialize. These are often ad hoc and loosely organized social events in a Tokyo restaurant.

Chapter events around the world: our largest chapters, or groups of alumni outside of Tokyo are in Jakarta, New York and London. These and other groups are establishing themselves as support groups, social groups and business exchange groups. Lists of contact people (volunteer positions) are on the Homepage, and listed on Pg. 5 of this newsletter

Quick Introductions and networking

Sometimes alumni traveling for business or pleasure to various parts of the world use the Alumni Directory to find alumni located where they are going for advice on anything from Air port pickups, good hotels/restaurants, local schools, and sometimes joint venture introductions.

Newsletter twice a year (January for a New Year Greeting and July for a Graduation update) Featuring stories of campus developments, ClassNotes, photos, feature articles, and alumni spotlights, the informal newsletter serves to keep alumni informed and in touch with IUJ and each other. Back issues are available for download on the Alumni Homepages.

Website has password controlled access to discussion boards, online searchable directory, downloadable directory (entire), and open information on volunteering, services, connections to Chapter volunteers world-wide, campus updates, and campus and alumni events calendar.

Chat Room is linked to the Alumni Homepage for alumni OR prospective students wanting to talk in real time with campus. This service is mostly used by prospective students. Currently 3 different methods of accessing campus during IUJ Business Hours are available with screen name "IUJCampus."

Online Profile Personal information checking and updating with family information, business and home updates, and personal photos uploading to share with the alumni community. Information can also be sent in via Email. Alumni Relations office updates the database daily (5-15 updates each day), and the new information is immediately available on the Online Search Directory. The download version is updated the first week of every academic term (new service).

Occasional email updates and announcements

Information of general interest to all alumni such as developments on campus, announcements of special seminars, and perhaps requests for assistance on campus are sent to those with valid "Primary Email" addresses registered with campus.

Class Mailing lists open to all alumni

In the pattern of ir-class86@iuj.ac.jp or im-class2001@iuj.ac.jp each class can send email to everyone we have Primary Emails for. An easy way to stay in contact with your peers and the alumni relations office.

Access to GlobalWorkplace an internet-based job introduction service for an invited group of leading graduate schools' alumni, and information on Networking events worldwide. Logon info is on the Online Directory tabs.

A-CAN, Alumni Career Advisors Network.

Through this program, alumni give career advice and industry knowledge to current students through email exchanges.

Career and Internship recruiting

Increasingly, alumni play a vital role in the creation of internships and in employing their "kohai." We hope this tradition grows much stronger over the next 20 yrs, as we get old!

IUJ Ambassadors (new student recruitment volunteers)

Ambassadors receive updated brochures and posters to display in key locations in their cities, help professors and staff when they travel or participate in events in their area, and answer questions from prospective students with similar backgrounds.

Updates . . .

Plans for a 1-school system

Currently those plans are on hold. More research and planning are needed before any major move will be further considered by the faculty and IUJ board members.

New E-Business school

With 15 students working hard in their new "E-business lab" IUJ's newest degree offering is progressing smoothly. The first graduates will join the Alumni Association at the end of August, 2002. We are looking for new candidates to join in the fall. If you know anyone interested in a 1-year Masters of E-Business Management please let us know.

New-styled Resume Book S

Career Counseling Update

Now 2 versions to meet more needs

Over the past 2 years, the number of students seeking positions in research institutes, NGOs, UN bodies and International Organizations has increased in both schools (see class profiles, pg. 5). To meet the demand, Career Services introduced a new Resume Book for distribution overseas. Featuring English resumes (only) for 15 employment and 25 intern candidates and written for IO and research worlds, it was sent to nearly 90 organizations around the world. We do not expect students to get offers just from this Resume Book as recruiting practices of targetted institutions do not match that style. However, we hope it will serve as a great introduction to, and advertisement for IUJers, and support their online applications.

The business-focused Resume Book too received a face lift. With sales points and primary, secondary industry choices at the top, job hunters are now segregated into broad industry choices to help recruiters find candidates. The Online Resume Book continues to attract attention as well.

For Placement Report 2001 and Outlook 2002, please see the Career Homepage, and "Company Services" link.

Help for 2002

We ask Alumni for increased support for Career Services. In today's economy, we need it like never before. What can you do?

Ask for a Resume Book or access the Online Resume Book to get the latest information on our candidates. Help to introduce them to people in your company/organization.



Introduce contacts in NGOs, Research Institutes, and UN bodies anywhere in the world that might host an Ad Hoc intern for the summer or send campus information on openings.

Create opportunities for internships and employment inside your company and organizations, and inform campus through Career Counseling and Services.

Come to campus for IUJ Career Week to recruit students. The dates for 2002 are January 28 through February 16.

Recruit from afar via telephone conferences, computer conferences, email exchanges, etc. Ask us for help Volunteer for A-CAN, Alumni Career Advisors Network. This is a group of alumni offering advice and assistance directly to students. You can volunteer online at the Alumni Homepage volunteers section in the Directory,* My Profile listings.

Come to campus for **career panels** to explain your career, how you got your job and how current students can prepare themselves while at IUJ to get into your line of work.

MORE, just ask us! We need your help.

**Classes for 1997 on are automatically volunteered. Thanks!*

GLOCOM Platform <http://www.glocom.org/> **Contact Prof. T. Miyao, GLOCOM (miyao@glocom.ac.jp)**

Virtual Discussions in English among Japan's opinion leaders

What's New - January, 2002

Various opinions and discussions on important issues relating to Japan in English are on our Global Communications Platform. We have recently posted the following contents at www.glocom.org. We welcome your comments.

Opinions:

"Regulation Reform and Policy Formation" (to be posted) by Yoshihiro Suzuki (Special Advisor, NEC)

"Economic Recovery Through Urban Revitalization" (12/10) by Tatsuo Hatta (Professor, Univ. of Tokyo)

"Towards Japan's Revival Through Collaboration" (12/03) by Shumpei Kumon (Exec.Dir. and Professor, GLOCOM)

"Islamic Solidarity and Socio-Cultural Tradition" (11/19) by Toshio Kuroda (Professor, IUJ)

Debates:

"GLOCOM Forum Discussion Part 1: Beyond the Clash of Civilizations" (to be posted)

"Debate on Japan's Monetary Policy and Foreign Exchange Rate Policy" (12/10) by Richard Katz and Takahiro Miyao

"Towards a New Regime for Monetary Policy—To Adopt Inflation Targeting" (12/03) by Kukuo Iwata and Yasushi Okada

"Comments on the Kuroda paper, 'Islamic Solidarity and Socio-Cultural Tradition'" (12/03) by Jacob Kovalio

"Comments on the Ushio paper" (11/27) by Ronald Dore

Special Topics:

Japan Technology Review: "Recent Trends in Technology-Driven Companies" (11/26 – 12/17) by Hajime Yamada

Colloquium: "Further comments on 'Extremists, Fundamentalists and Civilization'" (12/06) by Jonathan Gill

Colloquium: "The Blueprint of the Digital Divide" (11/29) by Izumi Harada

Colloquium: "Extremists, Fundamentalists and Civilization" (11/27) by Jonathan Gill and Shumpei Kumon

Editor's Note

This special edition is funded by IUJ and Alumni Assosiation. Special thanks to Alumni Association EC members for the support. Deadline for the next edition of Alumni News is June 7, 2002. Let us know about YOU, and what you want to know about IUJ. Short 1-liners or longer thought pieces welcomed. Looking for a JV partner? Use the IUJ newsletter to notify others!

Alumni Office Contact Info

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Alumni Homepage: <http://iuj.jp/alumni/>

Events Calendar: <http://iuj.jp/@iuj/>

Alumni Board E-mail: alumni-board-l@iuj.ac.jp

Career Homepage: <http://iuj.jp/career/>

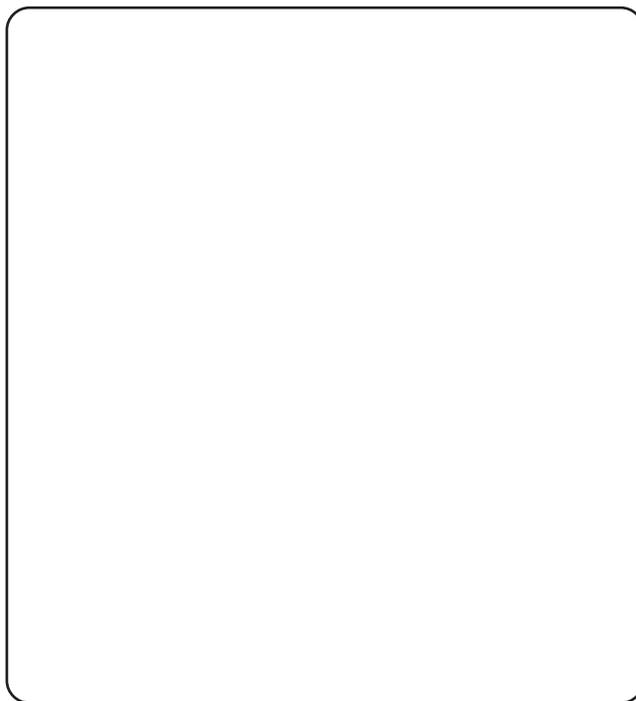
Class Mailing Lists i?-class##@iuj.ac.jp, i?-class2000@iuj.ac.jp (must send from your Primary Email as registered)

Photo Gallery

In the Classroom

"Fighting with assignments," or
"a time of quiet academic reflection"

Perusing the library stack for that
perfect bit of information



Taking a break between classes

Graduation Day!
Good luck in the "real world"

Welcome back to the IUJ Campus (Main Entrance)

Buried in snow. The most dreaded,
then the most missed thing about IUJ

Lunch hour on an Autumn Day

Off to class on a Spring Day

The snow fell **this** much!

Nakayama Singers lend their voices
to IUJ's biggest event, Open Day

Heading back to the Dorms
after a long day of class

Photos by Christopher Domitter (IR95, also some on Pg. 9) and Chris Buck (IR97)